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2	Commission		
3	Number 56		207
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6	Schering		
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1	FEDERAL TRADE COMMISSION
2	
3	In the Matter of: )
4	SCHERING-PLOUGH CORPORATION, )
5	a corporation, )
6	and )
7	UPSHER-SMITH LABORATORIES, ) File No. D09297
8	a corporation, )
9	and )
10	AMERICAN HOME PRODUCTS, )
11	a corporation. )
12	)
13	
14	Thursday, January 24, 2002
15	12:00 p.m.
16	TRIAL VOLUME 2
17	PART 1
18	PUBLIC RECORD
19	BEFORE THE HONORABLE D. MICHAEL CHAPPELL
20	Administrative Law Judge
21	Federal Trade Commission
22	600 Pennsylvania Avenue, N.W.
23	Washington, D.C.
24	
25	Reported by: Susanne Bergling, RMR
	For The Record, Inc.

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- 3 JUDGE CHAPPELL: Back on the record, docket
- 4 9297. Good afternoon, everyone.
- 5 ALL COUNSEL: Good afternoon, Your Honor.
- JUDGE CHAPPELL: You may or may not have gotten
- 7 copies -- Victoria, did you hand copies of the order to
- 8 the parties?
- 9 MS. ARTHAUD: I did.
- 10 JUDGE CHAPPELL: As of this morning, all the
- 11 pending motions for in camera treatment have been ruled
- 12 upon, except for Bristol-Myers, which I just received I
- think yesterday, just so you know that they're no
- longer pending. Some of them have been granted, some
- of them have been granted provisional status for 20
- 16 days.
- Any questions on in camera treatment?
- MS. BOKAT: No, Your Honor.
- JUDGE CHAPPELL: Any questions by respondents?
- MS. SHORES: No, Your Honor.
- MR. CURRAN: No, Your Honor, although we
- 22 haven't reviewed the order yet.
- 23 JUDGE CHAPPELL: I didn't want an imbalanced
- 24 record since the Government said something.
- Just so everyone will know, if I'm looking

- down, I'm not ignoring you. I've got a live transcript
- going here on a laptop. So, don't think I'm sleeping
- 3 unless you hear me snoring, and don't think I'm
- 4 ignoring you, because there are times I look down to
- 5 see the live transcript while the witness is testifying
- or while you're speaking sometimes.
- I believe we're ready for the Government to
- 8 call their first witness or their next witness, the
- 9 first witness of the day.
- MS. BOKAT: Your Honor, with the Court's
- indulgence, we would call Russell Teagarden, and Mr.
- 12 Eisenstat is going to be examining the witness on
- 13 behalf of complaint counsel.
- JUDGE CHAPPELL: That's fine.
- 15 MR. NIELDS: And Your Honor, Charles Loughlin
- of my law firm -- our law firm is going to be cross
- examining for Schering, and he has not yet sat at
- 18 counsel table. I wanted to introduce him to Your
- 19 Honor.
- MR. LOUGHLIN: Good afternoon, Your Honor.
- JUDGE CHAPPELL: Good afternoon, nice to meet
- 22 you, welcome to this courtroom.
- MR. CURRAN: Your Honor, for Upsher, Mr. Jaime
- 24 Crowe will be handling this witness.
- JUDGE CHAPPELL: Okay.

- 1 Whereupon--
- 2 RUSSELL TEAGARDEN
- 3 a witness, called for examination, having been first
- 4 duly sworn, was examined and testified as follows:
- 5 JUDGE CHAPPELL: Be seated and state your full
- 6 name for the record, please.
- 7 THE WITNESS: My name is Russell Teagarden.
- JUDGE CHAPPELL: You may proceed.
- 9 DIRECT EXAMINATION
- BY MR. EISENSTAT:
- 11 Q. Mr. Teagarden, by whom are you employed?
- 12 A. Merck-Medco Managed Care.
- Q. Before we go into Merck-Medco, would you please
- 14 state your educational background since high school?
- 15 A. Bachelor of Science degree in pharmacy, Master
- of Arts degree in research methodologies.
- Q. And where did you get your Bachelor of Science
- 18 degree?
- 19 A. University of Illinois.
- Q. And where did you get your Master of Arts
- 21 degree?
- 22 A. Loyola University of Chicago.
- 23 Q. Are you currently performing any other
- 24 educational activities?
- 25 A. I'm currently a visiting scholar at the

- 1 National Institutes of Health in the Department of
- 2 Clinical Bioethics.
- JUDGE CHAPPELL: Counsel, can I stop you for a
- 4 second? Let's go off the record.
- 5 (Discussion off the record.)
- JUDGE CHAPPELL: You may proceed. We're back
- 7 on the record.
- 8 BY MR. EISENSTAT:
- 9 Q. What does your position as a visiting scholar
- 10 at the National Institutes of Health entail?
- 11 A. Part of it is some didactic training for me,
- 12 and part of it is also some development work I'm doing
- in certain areas that pertain to my occupation.
- Q. And what is your occupation?
- 15 A. Currently, managing two different groups within
- 16 the Department of Medical Affairs at Merck-Medco.
- Q. How long have you worked at Merck-Medco?
- 18 A. About eight and a half years.
- 19 Q. Prior to working at Merck-Medco, were you
- 20 working in the same area?
- 21 A. If "area" meaning related to health care --
- Q. Yes, excuse me, health care, yes.
- 23 A. Yes, I have always worked in health care
- 24 related areas.
- Q. Would you briefly describe your work experience

- 1 since getting your degree in pharmacy until you joined
- 2 Merck-Medco?
- 3 A. Following pharmacy school, I did a residency in
- 4 hospital pharmacy, that's for a year, went on staff at
- 5 Northwestern Memorial Hospital in Chicago in the
- 6 critical care areas for about four years or so, then
- 7 went into drug information specialty at St. Joseph
- 8 Hospital in Chicago. Two stints there interrupted by
- 9 about a year and a half in the technical support area
- 10 at Baxter International. Then I spent maybe near two
- 11 years in a medical communications firm. Then I came to
- 12 Medco.
- 0. What is the business of Merck-Medco?
- 14 A. Merck-Medco is known as a pharmacy benefit
- 15 manager, and so it makes available services to
- organizations that provide a pharmacy benefit.
- Q. And could you describe the services that
- 18 Merck-Medco makes available?
- 19 A. Mostly management and administrative, so for
- 20 organizations providing pharmacy benefit, there's a
- 21 variety of administrative services, as simple as
- 22 adjudicating claims, reporting, putting together
- 23 pharmacy networks, making available mail service
- 24 pharmacy services, providing a variety of what are
- 25 known I guess as benefit management program services,

- 1 which can be a formulary, which can be prior
- 2 authorization.
- 3 Those -- that's somewhat representative, but
- 4 these are a range of services that are made available
- 5 to these plan sponsors, and they can choose what they
- 6 want from that catalog of services and programs.
- 7 Q. What kind of organizations would be plan
- 8 sponsors?
- 9 A. I'm not aware of any formal breakdown of that,
- of those categories. I think of them in terms of
- 11 self-insured employers who will contract with us for
- 12 services, insurance carriers, managed care
- organizations, unions, retirement systems, often
- 14 government agencies are carved out as a segment. Those
- are the types of organizations that offer pharmacy
- 16 benefits.
- Q. You mentioned the term "formulary." Could you
- 18 please explain to the Court here what a formulary is?
- 19 A. A formulary in its most basic configuration is
- 20 a list of drugs, and formularies are often used to
- 21 communicate the drugs that would correspond to a
- 22 pharmacy benefit, the drugs that are relevant to a
- 23 benefit, those that are necessary to be -- for a
- 24 benefit to be clinically sound, and it's also a way to
- communicate that drugs that amongst a group of many

- 1 that do the same thing those that would be -- have some
- 2 sort of cost advantage to a payer organization.
- 3 Q. Is a formulary the same thing as a plan design
- 4 for a pharmacy benefits plan?
- 5 A. No.
- Q. Could you explain what the difference is?
- 7 A. Well, plan design is -- refers to all the terms
- 8 and conditions by which a payer will pay for some
- 9 group's prescriptions, and formulary may or may not be
- 10 relevant to those terms and conditions. A formulary
- can be simply a means of communicating what a plan
- would prefer physicians to prescribe or plan members to
- 13 use, or they could, as a matter of the terms and
- 14 conditions, attach the formulary to the plan design in
- 15 such a way that the payment is based on whether a drug
- is on the formulary or the amount of payment -- co-pay
- 17 could be derived from formulary positioning, but
- 18 these -- this isn't a requirement.
- 19 So, plan sponsors, sponsoring organizations,
- 20 decide first if they want a formulary involved at all,
- 21 and if so, how do they want the formulary to relate to
- 22 the plan design. It may have an effect on coverage; it
- 23 may not.
- 24 Q. About how many people are covered by the groups
- 25 that use Merck-Medco to provide pharmacy benefit

- 1 administration?
- 2 A. Sixty-five million.
- 3 Q. You mentioned mail service pharmacies as one of
- 4 the services that Merck-Medco provides. Is that right?
- 5 A. Right.
- 6 Q. Could you explain what mail service pharmacies
- 7 are?
- 8 A. Just as the name implies, these are pharmacies
- 9 owned and operated by Merck-Medco in which we make
- 10 available to plan sponsors, if they choose to use it,
- 11 and if they do, then their members can send their
- 12 prescriptions in to one of our mail service pharmacies,
- 13 and we'll fill them and dispense -- dispense the drugs.
- Q. What is your current position at Merck-Medco
- 15 today?
- 16 A. Currently, vice president, Clinical Practices
- and Therapeutics, and I'm also serving in an interim
- 18 role as vice president of Clinical Analysis and
- 19 Outcomes Research.
- Q. When you say an interim role, could you explain
- 21 that?
- 22 A. Well, it means that I will not be managing that
- 23 group on a permanent basis. I took it on to -- because
- 24 we had some management needs there, and I took it on to
- 25 address those on a short-term basis.

- 1 Q. Your permanent position is vice president of
- 2 Clinical Practices and Therapeutics?
- 3 A. That's correct.
- Q. What functions of Merck-Medco fall within
- 5 Clinical Practices and Therapeutics?
- A. It's primarily a clinical development and
- 7 oversight function, so we develop and maintain the drug
- 8 intelligence for the company, so we are -- we have the
- 9 surveillance mechanisms in place to track all new drugs
- 10 that are coming to the market so that we can advise
- 11 plan sponsors on their allocation policies, we can
- 12 advise our own pharmacy practice on therapeutic matters
- as new drugs come through and become available.
- In the same manner, we track any information
- 15 that pertains to existing drugs and drug therapies for
- 16 the very same reasons. So, development and maintenance
- of the drug intelligence of the company is a primary
- 18 function. Any benefit management programs, any
- 19 clinical programs, many of those are developed within
- 20 Clinical Practices and Therapeutics, the clinical
- 21 elements of them.
- Then there's oversight of company programs and
- 23 communications that are intended to have effect on a
- 24 member's or could have an impact on a member's health.
- 25 So, we review a lot of program materials,

- 1 communications and so forth.
- There's a function in our department that
- 3 pertains to adjudicating appeals of coverage, denials
- 4 that might have come out of the prior authorization
- 5 program. So, we operate what we call the appeals
- 6 decision committee. And then we have a group within
- 7 clinical practices and therapeutics that supports
- 8 clinical practice policy and training of our pharmacy
- 9 practice, that being the mail service pharmacies.
- 10 Q. Does Merck-Medco have its own formularies?
- 11 A. Merck-Medco does.
- 12 Q. And how many formularies does Merck-Medco have?
- 13 A. Three.
- 14 O. And what are those three formularies?
- 15 A. One is known as Preferred Prescriptions,
- 16 another is known as RX Selections, and another is known
- 17 as the Universal Formulary.
- 18 O. And what are the differences between these
- 19 formularies?
- 20 A. The differences generally relate to the breadth
- of the drugs included on these formularies.
- Q. Could you explain that a little bit?
- 23 A. For example, the Universal Formulary has the
- 24 broadest range of drugs that are relevant to a
- 25 prescription drug benefit. RX Selections is the

- 1 narrowest of the three, and Preferred Prescriptions
- 2 would be in the middle of those three.
- 3 Q. Do you have any duties and responsibilities
- 4 with respect to the formularies?
- 5 A. I am responsible for the clinical content of
- 6 those formularies.
- 7 Q. Could you explain what you mean by "clinical
- 8 content of those formularies"?
- 9 A. In the development of the formularies, we take
- 10 a step-wise approach, and the first step is to ensure
- 11 that all the drugs that need to be on a formulary to
- 12 address the scope of conditions that a pharmacy
- benefit -- a typical pharmacy benefit encompasses are
- on there. So, that's the first step, to make sure that
- 15 clinically the formularies are sound and complete.
- 16 The second step has to do with choosing the
- drugs amongst those that are considered interchangeable
- 18 clinically. The second step then involves other
- 19 factors in the choice. So, my role is primarily in
- 20 managing the process that gets that first step, and
- 21 that's managed through our Pharmacy and Therapeutics
- 22 Committee.
- Q. Could you explain what the Pharmacy and
- 24 Therapeutics Committee is?
- 25 A. The Pharmacy and Therapeutics Committee is a

- 1 group of medical and pharmacy specialists, there are
- 2 eight, who are charged with determining insofar as the
- 3 formulary is concerned what drugs must be on that
- 4 formulary to meet clinical criteria and what drugs
- 5 cannot be. These members are independent in that none
- is an employee of Merck or Merck-Medco. They have been
- 7 vetted internally for bias, conflict of interest,
- 8 through disclosures that we ask them to make. They are
- 9 specialists in certain areas, and they are actively
- 10 practicing as well.
- 11 They are given what we call internally, you
- 12 know, regulatory authority as to be distinguished from
- just purely advisory. So, when this committee
- determines that for clinical reasons a drug must be on
- 15 the formulary, then our policies require that we comply
- 16 with that decision, and if they say a drug cannot be on
- 17 the formulary, our policies require that we not put the
- 18 drug on the formulary.
- 19 Q. What's the decision process that would go on at
- 20 this Pharmacy and Therapeutics Committee to come to the
- 21 conclusion that a drug has to be on the formulary?
- 22 A. Well, the committee members would evaluate all
- 23 the available information on a drug at the time, and
- 24 they would deliberate in a -- together at one of their
- 25 meetings, and they would arrive at their conclusion.

- 1 Q. Does the committee consider any economic
- 2 factors when they're arriving at their conclusion?
- A. No, it's not a basis of their decision.
- Q. When the committee is -- this Pharmacy and
- 5 Therapeutics Committee is considering a drug, are the
- 6 only two decisions they can make that the drug must be
- 7 or must not be on the formulary?
- 8 A. No, there's one other, and they will say, well,
- 9 it may be on the formulary. That distinction is
- 10 arrived at by a conclusion that from -- on a clinical
- 11 basis that the drug does not have any advantages over
- 12 what's available nor disadvantages, and so it's -- it's
- more of a statement of indifference, that from a
- 14 clinical basis, it won't matter.
- 15 Q. When they arrive at this indifference, where on
- 16 a clinical basis it doesn't matter, how is the decision
- made then whether or not that drug then goes on the
- 18 formulary?
- 19 A. Well, that becomes a decision of Merck-Medco,
- 20 and Merck-Medco makes that decision then based on other
- 21 factors, and those other factors include the economics
- 22 involved. It can involve convenience factors, other
- 23 types of factors. It's driven mostly by the economics.
- 24 There can be others.
- Q. Does the Pharmacy and Therapeutics Committee

- 1 consider both generic and brand name drugs?
- 2 A. Well, the committee doesn't really make a
- 3 distinction. It's not a distinction of any relevance
- 4 to their particular decision. They are already -- they
- 5 are thinking of the generic entity, not a generic
- 6 product as, you know, we know it, but they're thinking
- of the generic entity, and they may not even know the
- 8 brand name. They don't care. It's is this drug
- 9 entity -- does this drug entity have to be on the
- 10 formulary? So, it's -- there's never -- there's not
- 11 much relevance to whether it's a brand or not.
- 12 Q. Do the use of formularies and plan design have
- an impact in controlling prescription drug benefit
- 14 costs?
- 15 A. The use of formularies does have an impact.
- 16 Q. Could you explain that?
- 17 A. Not in great -- I could not explain that in
- 18 great detail, because I don't know, you know, a lot of
- 19 the economics around it. I know that it has an impact,
- 20 but I'd have to tell you that in the course of my day,
- it's just not something I come into contact with.
- 22 Q. Does plan design have an impact on controlling
- 23 the costs of prescription drug benefit plans?
- 24 A. It can.
- Q. Could you explain that?

- 1 A. Well, plan designs can be associated with terms
- 2 and conditions that serve as or at least result in
- 3 incentives to prescribers and plan members. So, if a
- 4 plan member knows that there could be certain -- or a
- 5 physician knows that the choice could affect how much
- 6 they pay, then that could affect their choices.
- 7 There's all kinds of different plan designs that --
- 8 that may introduce incentive or not. There can be some
- 9 plan designs that it simply says submit the claim and
- 10 we'll pay it, and so in that case, no. There can be
- 11 others that say we'll pay for generic -- only the
- 12 generic versions of a particular drug if there's an A-B
- rating available, and if you want it, then you pay more
- or you may pay a co-pay, and when that's known, then
- 15 that will drive choice. So, it depends on what the
- 16 plan design is.
- Q. When you use the term "A-B rated" for a
- 18 generic, could you explain what that means?
- 19 A. It means that the FDA has decided that a
- 20 generic -- a particular generic product is
- 21 bioequivalent as defined by the FDA to a reference
- 22 standard.
- Q. When an A-B rated generic drug is first
- 24 available, what, if anything, does Merck-Medco do?
- 25 A. Merck-Medco does what its plan sponsors have

- 1 asked it to do, and there is a range of activities that
- 2 Merck-Medco can provide, such as to administer or
- 3 adjudicate the plan according to its specifications,
- 4 and if a plan sponsor has said that we require higher
- 5 co-payments for brand name drugs when an A-B rated
- 6 generic is available, then upon the time that that A-B
- 7 generic becomes available, then the adjudication
- 8 changes accordingly. So, Merck-Medco as the
- 9 administrator would effect that adjudication change.
- 10 There can also be different kinds of
- 11 communications to let prescribers know about the
- 12 availability. It changes the mail service pharmacy
- 13 practice patterns such that there is now -- there could
- then be generic substitution according to pharmacy
- practice standards and applicable law that kicks in.
- 16 So, there's a range of activities. Some of it's a
- matter of pharmacy practice; some of it's a matter of
- 18 plan sponsor requests.
- 19 Q. You mentioned generic substitution in your mail
- service pharmacy practice. What do you mean by
- "generic substitution"?
- 22 A. It means that when a prescription comes in
- 23 written for a brand name drug, that if there's an A-B
- 24 rated generic available, the pharmacy would fill that
- 25 prescription with the generic alternative unless there

- 1 were reasons not to, and those reasons could be --
- there's a variety of reasons. It could be that the
- 3 physician has expressly requested or required that the
- 4 brand name be used. There could be other applicable
- 5 local laws and regulations that I'm not aware of that
- 6 can play into it. That's usually what happens.
- 7 Q. Do your formularies include potassium chloride
- 8 supplements?
- 9 A. They do.
- 10 Q. And why are potassium chloride supplements
- included in your formularies?
- 12 A. Well, it's -- they're required by our P&T
- 13 Committee first of all, and they are relevant to the
- 14 typical prescription drug benefit, and that's because
- they're important in drug therapy.
- 16 Q. Do you know why they're important in drug
- 17 therapy?
- 18 A. Yes, potassium hemostasis is important for many
- different physiological processes, and if someone
- doesn't have enough potassium, it can be very
- 21 dangerous. If somebody has too much potassium, it can
- 22 be very dangerous.
- Q. You said potassium and began with hemo, and I
- lost you after that.
- 25 A. I'm sorry, say it again.

- 1 Q. You used the term potassium, and then you said
- 2 hemo --
- 3 A. Oh, hemostasis?
- 4 Q. Yes. Could you explain what that is?
- 5 A. It would probably be homeostasis, and what I'm
- 6 referring to is a physiologic stability, metabolic
- 7 stability.
- 8 Q. Going back a moment to what happens when a new
- 9 generic -- A-B rated generic version of a drug becomes
- 10 available, how would Merck-Medco find out that a new
- 11 A-B rated generic drug was going to become available?
- 12 A. That information is available in the public
- domain, and part of our surveillance and development of
- drug intelligence includes monitoring of when
- 15 single-source brand drugs will lose their market
- 16 exclusivity. So, that's something we aggressively
- 17 track.
- 18 Q. And why do you aggressively track that?
- 19 A. The use of generic drugs is of great interest
- to most of our plan sponsors. They see it as an
- 21 opportunity to get some cost efficiencies into their
- 22 plans.
- 23 Q. We were talking -- before I began to talk about
- 24 a new generic drug, we were talking about potassium
- levels not being appropriate, being too high or too

- 1 low. Do you know what the dangers are from potassium
- 2 levels being too low?
- 3 A. Well, I know some. I wouldn't want to suggest
- 4 that I'm a potassium expert, but I know some, and in
- 5 particular, when potassium levels are too low, there's
- 6 a risk of heart rhythm disturbances that can be fatal.
- 7 Similar reactions occur when it's too high, but there
- 8 is also other metabolic consequences, and like I say,
- 9 it's -- I'm not a potassium expert.
- 10 Q. Are potassium chloride supplements one of the
- 11 top categories of cost for someone that's funding a
- 12 pharmacy benefit program?
- 13 A. No.
- Q. If you were ranking potassium supplements, do
- 15 you know about where they would rank if we were looking
- down a list of drug categories in terms of cost for a
- typical pharmacy benefit plan?
- 18 A. I don't know where they would rank. They might
- 19 not even be ranked.
- 20 Q. And why might that -- why might they not be
- 21 ranked?
- 22 A. They might be low enough where the list -- at
- that end of the list, it wouldn't be of too much
- 24 interest.
- Q. When you say "at that end of the list, it might

- 1 not be of too much interest," does that mean it's an
- 2 unimportant drug?
- 3 A. No, it's -- potassium supplements are very
- 4 important drugs. They're very important drugs. When
- 5 evaluating what contributes to the costs of providing
- 6 pharmacy benefit, that category, potassium supplements,
- 7 is not a big driver compared to others.
- 8 Q. Does that mean the cost of potassium chloride
- 9 drugs is unimportant to the organizations for which
- 10 Merck-Medco is providing pharmacy benefits?
- 11 MR. LOUGHLIN: Objection, vague and calls for
- 12 speculation.
- JUDGE CHAPPELL: Excuse me?
- 14 MR. LOUGHLIN: Vague and calls for speculation.
- 15 Also, no foundation, Your Honor.
- JUDGE CHAPPELL: Well, I think he's -- do you
- 17 have a response to that?
- 18 MR. EISENSTAT: I think he's demonstrated an
- 19 understanding of the pharmacy benefit plans and has the
- 20 foundation to address this question. He knows it's a
- 21 relatively low-cost product and not a driver, and I was
- 22 merely asking him then, to go on, if that meant it had
- 23 no consequences.
- JUDGE CHAPPELL: Okay, the other objection was
- 25 vague.

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- 1 MR. EISENSTAT: I would ask if the witness
- 2 would understand the question.
- 3 JUDGE CHAPPELL: Can you answer the question?
- 4 THE WITNESS: I can.
- 5 JUDGE CHAPPELL: Okay, both objections are
- 6 overruled. Proceed.
- 7 THE WITNESS: I'd answer it to say that -- on
- 8 the basis that plan sponsors are knowledgeable about
- 9 what drugs are contributing to the costs and what's
- 10 contributing to the increase, the incremental increase
- 11 year to year, and will often ask us about ideas or ask
- 12 us for certain services directed at certain categories,
- and this is not a category that's ever been raised.
- 14 BY MR. EISENSTAT:
- 15 Q. How about to individual patients, would the
- 16 cost of a potassium chloride product in one of the
- 17 plans be unimportant to individual patients?
- 18 A. Not to an individual patient, because -- it can
- 19 be very important to the patient, because their cost
- 20 for these drugs is probably very similar to the cost of
- 21 any drug because of the co-payment structures and so
- forth, whereas plan design would say your co-payment
- 23 for a brand is \$50 and for a generic it could be -- it
- 24 could be \$10. There's all kinds of different ranges,
- 25 that's not necessarily representative. And that

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- doesn't matter whether it was potassium or an
- 2 antibiotic or anything else. So, that difference is
- 3 usually not manifest at the level of the patients. So,
- 4 it generally can be of greater significance to the
- 5 individual plan member than it would be to a plan
- 6 sponsor.
- 7 MR. EISENSTAT: Your Honor, I'd like to
- 8 approach the witness and hand him what's been marked as
- 9 CX 57. This has not been offered yet into evidence.
- 10 It has been marked as an exhibit, but I would ask that
- 11 I be allowed to show it to the witness and see if he
- 12 can identify it.
- 13 JUDGE CHAPPELL: Sure. Mr. Eisenstat, could
- 14 you speak up? Fill the room with your knowledge. I'm
- 15 having trouble hearing.
- MR. EISENSTAT: I'm sorry, I'm sorry.
- 17 JUDGE CHAPPELL: Thank you.
- 18 MR. EISENSTAT: I will try to do better, Your
- 19 Honor.
- BY MR. EISENSTAT:
- Q. Mr. Teagarden, are you familiar with the
- document that's been marked CX 57?
- 23 A. I am.
- Q. And what is this document?
- 25 A. This is Preferred Prescriptions, which is one

- of the Merck-Medco formularies made available to the
- 2 clients.
- 3 Q. And the document itself, is this the complete
- 4 formulary?
- 5 A. This is not.
- Q. Okay. And what's contained in the document?
- 7 A. Some of the first pages, it's descriptive about
- 8 the formulary, and the chapter of Vitamins, Hematinics
- 9 and Electrolytes.
- 10 Q. And does that chapter include potassium
- 11 chloride supplements?
- 12 A. It does.
- Q. And is this produced by Merck-Medco in its
- 14 business?
- 15 A. It is.
- 16 MR. EISENSTAT: Your Honor, I'd like to offer
- 17 Exhibit CX 57 into evidence.
- MR. CROWE: No objection, Your Honor.
- 19 MR. LOUGHLIN: No objection, Your Honor.
- JUDGE CHAPPELL: CX 57 is admitted.
- 21 (Commission Exhibit Number 57 was admitted into
- evidence.)
- MR. EISENSTAT: And I'd also like to approach
- 24 the witness and show him another exhibit, CX 56, Your
- Honor.

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- 1 JUDGE CHAPPELL: Proceed.
- 2 MR. EISENSTAT: And again, this document has
- 3 not been offered into evidence yet.
- 4 JUDGE CHAPPELL: Okay.
- 5 BY MR. EISENSTAT:
- 6 Q. Mr. Teagarden, do you have CX 56 in front of
- 7 you?
- 8 A. I do.
- 9 Q. And can you identify this document for us?
- 10 A. This is the RX Selections Formulary.
- 11 Q. And again, is this the entire formulary?
- 12 A. It is not.
- Q. And could you describe what the pages are that
- 14 you have in front of you?
- 15 A. It's the first few pages of the formulary
- describing it, and Chapter 15 on Vitamins, Hematinics
- 17 and Electrolytes.
- 18 Q. And again, would that include potassium
- 19 chloride supplements?
- 20 A. It does.
- Q. And is this produced by Merck-Medco?
- 22 A. It is.
- MR. EISENSTAT: And Your Honor, I'd like to
- offer CX 56 into evidence at this time.
- MR. CROWE: No objection, Your Honor.

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- 1 MR. LOUGHLIN: No objection, Your Honor.
- 2 JUDGE CHAPPELL: CX 56 is admitted.
- 3 (Commission Exhibit Number 56 was admitted into
- 4 evidence.)
- 5 BY MR. EISENSTAT:
- Q. Mr. Teagarden, would you look at CX 56 and turn
- 7 to the page that has the heading Vitamins, Hematinics
- 8 and Electrolytes. Do you have that page in front of
- 9 you?
- 10 A. I have it.
- 11 Q. Under Potassium, there is a list of potassium
- tablets, powders, solutions. Do you see that list?
- 13 A. I do.
- Q. What is this list showing?
- 15 A. This lists the formulary potassium supplements
- 16 that are in tablet, powder and solution dosage forms.
- Q. Why are there multiple dosage forms on the
- 18 formulary?
- 19 A. These would be the dosage forms that the
- independent P&T Committee feel necessary to include.
- Q. Do you know why they feel it necessary to
- include these dosage forms?
- 23 A. The reason is that potassium chloride is not
- 24 well tolerated by patients. It's not a pleasant -- by
- itself in solution, it's not a pleasant taste, and it

- 1 can be sufficiently unpleasant and poorly tolerated
- 2 that people won't take it. So, over the years, the
- decades, there have been a variety of dosage forms that
- 4 have been engineered to make it more palatable,
- 5 acceptable, better tolerated, and patients tend to do
- 6 better with one or the other, and this happens to be
- 7 the range that is necessary to find one for a patient
- 8 to accept.
- 9 Q. Do you see the product on here K-Dur 20
- 10 milliequivalent?
- 11 A. I do.
- 12 Q. Do you have any personal experience in your
- background as a pharmacist with the K-Dur brand of
- 14 potassium chloride?
- 15 A. I do.
- 16 Q. Could you relate that experience to the Court?
- 17 A. Well, as a pharmacist in hospital practice,
- 18 clinical practice, encountering problems getting
- 19 patients to stay on potassium, to take it as needed,
- 20 was always a big challenge. It was always on the basis
- 21 that it was so intolerable. Despite all these dosage
- forms, very often it was hard to get a patient to take
- 23 them.
- 24 And so I recall I was still in the hospital
- 25 when K-Dur came out, and the manufacturer

- 1 representative came and said try this. All you've got
- 2 to do is take this tablet, drop it in the water, and it
- 3 immediately didn't dissolve completely, but it
- 4 disbursed significantly, and then drink it, and I did
- 5 that, and I drank it, and there was no taste, and it
- 6 was amazing, and I thought that this was a real
- 7 advance. I thought it was going to really be -- it was
- 8 really going to help patients to take this potassium
- 9 supplement.
- 10 So, I thought it was a significant advance and
- 11 actually worked hard in the hospital to get adoption of
- it, because I thought it was going to really help us.
- 13 Q. Going back to the mail service pharmacies that
- 14 Merck-Medco operates, when a new generic drug of what
- 15 had formerly been a single-source product is brought
- 16 out, does Merck-Medco have any kind of generic
- 17 utilization rate that it's going to see with respect
- 18 to -- or expects with respect to replacing the
- 19 single-source drug with the new generic?
- 20 A. I'm not sure if I'm -- if I understand exactly
- 21 what you're looking for.
- Q. Well, let me try that again. I apologize.
- 23 We talked before about what happens when a new
- 24 A-B rated generic drug came out. Do you recall?
- 25 A. Yes.

- 1 Q. And we talked about Merck-Medco has their own
- 2 mail pharmacies.
- 3 A. Right.
- Q. And I believe you explained that there's
- 5 generic utilization that goes on at those pharmacies
- 6 when a new generic comes out. Is that right?
- 7 A. That's correct.
- 8 Q. How much of the -- is there a typical amount
- 9 that the generic would replace of a brand name drug at
- 10 the Merck-Medco pharmacies when the generic comes out?
- 11 A. Let me try and be specific here. This is not
- 12 something I study as a matter of course. I'm familiar
- 13 with what the company says, and the company advises
- 14 plan sponsors that to encourage generic product
- 15 utilization, it can have an impact of lowering the cost
- of those products between 30 and 60 percent.
- Now, that means that a lot of activity goes on
- 18 there to achieve that. It can be -- it can be
- 19 combinations of plan design elements, educational
- 20 efforts and substitution efforts within our own mail
- 21 service pharmacies. So, that number of 30 to 60
- 22 percent that the company advises plan sponsors on is
- from this combination of activities that can occur.
- 24 Within the Merck-Medco pharmacies, the mail
- 25 service pharmacies, the company tells plan sponsors

- 1 that when a drug -- a single-source brand is made -- an
- 2 A-B rated generic is made available for a single-source
- 3 brand, that the conversion of brand name prescriptions
- 4 to generic that come in through the Merck-Medco mail
- 5 service can be between 70 and 90 percent within the
- 6 first 90 days. But that's what's contributing to that
- 7 30 to 60 overall. So, I just want to make sure the
- 8 numbers are understood correctly.
- 9 Q. Are you familiar with the term "maximum
- 10 allowable cost"?
- 11 A. Yes.
- 12 Q. Could you explain what that is?
- 13 A. Well, by definition, it could be applied to any
- sort of allocation policy, plan design, whereby there's
- 15 a condition or term that says this is the most we'll
- 16 pay for X. So, you can define it, you know, very
- 17 clearly, attach it to anything. We will only pay this
- 18 much for this, that becomes the maximum allowable cost.
- 19 Without defining it, a lot of people will think
- of it as something assigned to generic drug products,
- 21 and if you ask a bunch of people in this industry
- 22 what's meant by maximum allowable cost, I think what
- 23 you would usually hear, that it's the most a plan
- 24 sponsor will reimburse for a generic product amongst a
- 25 group of other generic products.

- 1 Q. When a brand name drug is not covered on a
- 2 benefit plan and a consumer has a prescription for a
- drug, is the consumer free to obtain that drug outside
- 4 of the drug benefit plan and pay the cost?
- 5 A. Certainly. The terms and conditions of a plan,
- 6 plan design, pertains only to what will be paid for,
- 7 and if there is a drug that's just not covered, if
- 8 there -- there's no reason a pharmacist cannot dispense
- 9 it for that reason. If there are clinical
- 10 considerations, legal considerations, that's another
- 11 matter, but if a plan doesn't cover the drug, a drug,
- 12 and a plan member is willing to pay for it, to fund it
- in some other manner, then they can get it.
- Q. Are you familiar with a term "three-tier
- 15 co-pay"?
- 16 A. I am.
- 17 Q. Can you explain what that is?
- 18 A. That means there are three different
- 19 co-payments, and what -- what -- and there can be
- 20 conditions that determine which co-payment is assigned
- 21 to a particular prescription. The most common
- configuration currently for a three-tier would be the
- 23 lowest co-pay for a generic product, the highest co-pay
- for a nonformulary drug, drugs not listed on the
- formulary, usually a brand -- a single-source brand

- 1 name drug or even multi-source brand name drug not on
- 2 the formulary, and the middle tier, the middle
- 3 co-payment, is usually a formulary brand name product.
- 4 MR. EISENSTAT: I have no more questions at
- 5 this time, Your Honor.
- JUDGE CHAPPELL: Okay, thank you.
- 7 MR. CROWE: Excuse me, Your Honor, I'll just
- 8 take a minute to set up.
- 9 JUDGE CHAPPELL: This might be a good time for
- me to let the parties know, we're getting some new
- 11 exhibits, and I'm getting demonstrative exhibits. At
- 12 the end of the day, after I leave, you need to come
- here and take your copies back. Otherwise, there will
- be more of a fire hazard in this courtroom. Thank you.
- 15 CROSS EXAMINATION
- 16 BY MR. CROWE:
- Q. Good morning, Mr. Teagarden.
- 18 A. Good morning.
- 19 Q. I'm Jaime Crowe, I represent Upsher-Smith. We
- 20 met before at your deposition, if you recall.
- 21 A. Indeed.
- Q. Sir, let me start by asking you just a few
- 23 questions off of CX 57, and if you would turn to --
- 24 well, it's page 3 -- it's page 191, Merck-Medco 191.
- 25 It's the list of electrolytes that you discussed

- 1 earlier.
- 2 A. This is CX 57?
- 3 Q. This is CX -- CX 57, that's right.
- 4 A. Mine says page 35.
- 5 Q. Yeah, there's a -- there's also a production
- 6 number --
- 7 A. I see.
- 8 Q. -- 191 there.
- 9 A. Got it.
- 10 Q. Now, this document lists different potassium
- forms or products that are available on this version of
- 12 Merck-Medco's formulary, correct?
- 13 A. Correct.
- Q. And it includes K-Dur 20 mEq, right, at the
- 15 very bottom?
- A. What do you mean by "includes"?
- Q. Well, it's one of the brands that's listed,
- 18 correct?
- 19 A. It is listed.
- Q. And there's an indication -- there's a column
- 21 there for Relative Cost. Do you see that?
- 22 A. I see it.
- Q. And under that column there are a series of
- 24 dollar signs, correct?
- 25 A. Correct.

- 1 Q. And these dollar signs indicate the relative
- 2 cost of these different potassium products, correct?
- 3 A. Correct.
- Q. So that, for example, for potassium
- 5 bicarbonate, K-Lyte, you have one dollar sign, correct?
- 6 A. Correct.
- 7 Q. And for potassium chloride capsule, you have a
- 8 single dollar sign as well, right?
- 9 A. Right.
- 10 Q. So that the relative cost of these two products
- is comparable, correct?
- 12 A. Correct.
- Q. If you go down to the bottom of the list, next
- 14 to K-Dur you have two dollar signs, correct?
- 15 A. Correct.
- 16 Q. And above that, for potassium chloride tablet,
- 17 you have two dollar signs as well, correct?
- 18 A. Correct.
- 19 Q. Above that, for potassium chloride capsule, you
- 20 have two dollar signs as well. Do you see that?
- 21 A. I see it.
- Q. So, these all have relatively similar costs,
- 23 correct?
- A. At the time this was put together.
- Q. Right. Let me ask you some other questions

- 1 about this formulary and how it works.
- I see that there is a plus sign up at the top
- 3 of potassium chloride bicarbonate, the very first
- 4 potassium product that's entered. Do you see that?
- 5 A. I see it.
- Q. And that -- if you go down to the legend on
- 7 this document, the plus sign means that a generic is on
- 8 the formulary and the brand is nonformulary, correct?
- 9 A. That's what it says.
- 10 Q. Right. So, according to this document, there
- is a generic available for potassium bicarbonate,
- 12 correct?
- 13 A. Correct.
- Q. It also lists a brand name product called
- 15 K-Lyte, correct?
- 16 A. Correct.
- Q. Now, the brands that are listed in this column
- 18 are not intended to be an exhaustive list of all
- 19 possible brands for each of these potassium products,
- 20 right?
- 21 A. That's how that column is represented, yes.
- Q. So, in the first example that we have,
- 23 potassium bicarbonate citric acid where the brand is
- 24 K-Lyte, we know that at a minimum there are two
- 25 different potassium products available, at least one

- 1 generic and at least one brand, correct?
- 2 A. Correct.
- 3 Q. But there may be more generics and there may be
- 4 more brands than what you can tell from the document
- 5 itself, correct?
- 6 A. Correct.
- 7 Q. You can set that document aside.
- 8 Could you turn to CX 56, please, and if you
- 9 would go to page 36 of the formulary, which is the same
- 10 as Merck-Medco production number 197.
- 11 A. Got it.
- 12 Q. You have another list of electrolytes and
- 13 potassium products, correct?
- 14 A. Correct.
- Q. And the representation of the plus sign in this
- 16 formulary works the same way as in the formulary that
- 17 we just saw, CX 57, correct?
- 18 A. Right.
- 19 Q. If you go down to the bottom of the list, do
- you see next to K-Dur there are two dollar signs,
- 21 right?
- 22 A. Right.
- Q. And if you drop down to the very last entry,
- 24 potassium chloride capsule, you have two dollar signs
- as well there, correct?

- 1 A. Correct.
- 2 Q. And according to the formulary, that means that
- 3 the relative cost of these two products is about the
- 4 same, correct?
- 5 A. At the -- correct, at the time this was put
- 6 together.
- 7 Q. Could you turn to the last page of this
- 8 exhibit, and we're still on Exhibit 56. Do you see at
- 9 the bottom there -- let me zoom in here. All right, if
- 10 you look on your screen, can you see that? There's an
- 11 indication there that this is the Merck-Medco formulary
- 12 for 2001, correct?
- 13 A. Copyright 2001.
- Q. Copyrighted 2001, all right. That's Exhibit CX
- 15 56, and I apologize for doing this, but could you go
- 16 back to CX 57, and if you would turn to the last page
- 17 there. According to this document, this is also
- 18 copyrighted in 2001, correct?
- 19 A. Correct.
- 20 Q. You can set that document aside, thanks.
- Your Honor, may I approach the witness?
- JUDGE CHAPPELL: Yes, you may.
- MR. CROWE: Thank you.
- BY MR. CROWE:
- Q. Sir, do you have a document with production

- 1 number USX 131 in front of you?
- 2 A. I do.
- Q. If you would turn the page, please, go to the
- 4 second page -- well, I'm sorry, let's stay on the top
- 5 page. This indicates that it's a document from
- 6 Merck-Medco Managed Care, L.L.C., correct?
- 7 A. That's what it says.
- 8 Q. And the sender according to the document is
- 9 Anthony Palmisano, Junior, correct?
- 10 A. Correct.
- 11 Q. And he's one of the in-house attorneys at
- 12 Merck-Medco, correct?
- 13 A. Correct.
- Q. In fact, he represented you at your deposition
- in this matter, correct?
- 16 A. Me personally?
- Q. Well, when you were deposed in connection with
- 18 this matter.
- 19 A. The company, yes.
- Q. And it's addressed to several attorneys, right?
- 21 If you would turn the page --
- JUDGE CHAPPELL: Excuse me, Counsel, but I
- 23 believe you asked a question and didn't get an answer.
- 24 BY MR. CROWE:
- Q. I'm sorry, did you answer the question?

- 1 What was the last question?
- 2 (The record was read as follows:)
- 3 "QUESTION: And it's addressed to several
- 4 attorneys, right?"
- 5 THE WITNESS: I can't attest to their
- 6 occupations.
- 7 BY MR. CROWE:
- 8 Q. Fair enough.
- 9 If you turn to the second page of the document,
- 10 it's a letter from Mr. Palmisano to counsel, and it
- 11 indicates that attached are documents responding to a
- 12 subpoena for documents, right?
- 13 A. Right.
- Q. That was served on Merck-Medco, right?
- 15 A. As I understand it.
- 16 Q. Then if you turn the page again, there are a
- 17 bunch of documents, right, and -- do you see that? You
- 18 have documents attached to it, right?
- 19 A. Yes, I have documents. I don't know what "a
- 20 bunch" is, but yes, I have documents.
- Q. Okay. At the bottom of each of these
- documents, do you see Merck-Medco 199?
- 23 A. I do.
- 24 Q. And these are the production numbers that were
- 25 placed on the documents by Merck-Medco, correct?

- 1 A. I couldn't tell you that.
- 2 Q. You -- according to the letter that Mr.
- 3 Palmisano sent to counsel, it indicates that these are
- 4 Merck-Medco documents, and it bears numbers 199 through
- 5 216, right?
- 6 A. That's what it says.
- 7 Q. All right. If you would turn to the next page,
- 8 the production number there is 199, correct?
- 9 A. Correct.
- 10 Q. And the last page that you have is -- well,
- 11 second to the last is 215, correct?
- 12 A. Correct.
- 13 Q. So, these are Merck-Medco documents that Mr.
- Palmisano sent, correct, according to the letter?
- 15 A. Appears to be so.
- MR. CROWE: Your Honor, I move for the
- 17 admission of USX Exhibit 131.
- JUDGE CHAPPELL: Any objection?
- MR. EISENSTAT: No objection, Your Honor.
- JUDGE CHAPPELL: Accordingly, USX 131 is
- 21 admitted.
- 22 (USX Exhibit Number 131 was admitted into
- evidence.)
- 24 BY MR. CROWE:
- Q. All right, sir, if you would turn to

- 1 Merck-Medco 199, and according to this Merck-Medco
- 2 document, you have a page at the top of which says
- 3 "Proposed Additions/Deletions to Paid National
- 4 Formulary, "correct?
- 5 A. Correct.
- 6 Q. And the Paid National Formulary is
- 7 Merck-Medco's formulary, correct? Isn't that what the
- 8 formulary from Merck-Medco is called, the Paid National
- 9 Formulary?
- 10 A. I don't know it as such.
- 11 Q. Could you turn to the next page? And according
- 12 to this Merck-Medco document, you have a series of
- 13 columns, correct?
- 14 A. Correct.
- Q. Do you see that under Class, we have a
- designation of 15.3.1?
- 17 A. I see it.
- Q. And then we have another column for Drug (Brand
- 19 Name). Do you see that?
- 20 A. I do.
- Q. And next to 15.3.1, you have potassium chloride
- 22 20 mEq (K-Dur 20 mEq). Do you see that?
- 23 A. I see it.
- Q. And there's a Proposed Action column. Do you
- 25 see that at the top?

- 1 A. I see it.
- Q. And according to the Proposed Action column,
- 3 next to potassium chloride 20 mEq, we have the word
- 4 "delete," correct?
- 5 A. Correct.
- Q. And then we have another column that indicates
- 7 it's Alternative Agents on Formulary, correct?
- 8 A. Correct.
- 9 Q. Do you see that?
- 10 And if you go down the list, it indicates that
- 11 alternative agents on formulary include KLor packets,
- 12 right?
- 13 A. That's what it says.
- Q. And that's a powdered form of potassium,
- 15 correct?
- 16 A. I don't recall.
- JUDGE CHAPPELL: Mr. Crowe, excuse me,
- 18 apparently the witness can see this, but for the
- 19 benefit of those in the courtroom, you might want to
- 20 focus the ELMO.
- 21 MR. CROWE: Oh, thank you, sir. I think that
- 22 may be about as good as it gets. There we go, that's a
- 23 little better.
- BY MR. CROWE:
- Q. Mr. Teagarden, below potassium chloride mEq --

- 1 below KLor packets, we have potassium chloride 10 mEq
- 2 and in parentheses, Klotrix, K-Tab, Ten-K and Klor Con.
- 3 Do you see that?
- 4 A. I see it.
- 5 Q. And then below that, we have potassium chloride
- 6 10 mEq (Micro-K). Do you see that?
- 7 A. I see it.
- 8 O. There's also another column for Relative Cost.
- 9 Do you see that?
- 10 A. I see it.
- 11 Q. And if you do go to the Relative Cost column
- for K-Dur, there are three dollar signs, right?
- 13 A. Yes.
- Q. And for the KLor packets, there are also three
- 15 dollar signs, right?
- 16 A. Right.
- Q. And that means that they have about the same
- 18 relative cost, correct?
- 19 A. Correct.
- 20 Q. Could you please turn to production page number
- 21 202 on the document, and according to this -- well,
- first of all, do you know whether this page has been
- 23 redacted?
- A. I don't know.
- Q. Okay. But this appears to be at least part of

- 1 an agreement, right?
- 2 A. It appears to be.
- Q. And it's between Medco, do you see that?
- 4 A. Yes.
- 5 Q. And Schering Corporation, correct?
- 6 A. Right.
- 7 Q. Now, Medco was Merck-Medco's predecessor,
- 8 correct?
- 9 A. Yes.
- 10 Q. It was Medco before it was acquired by Merck,
- 11 right?
- 12 A. Correct.
- 13 Q. And that's Merck Pharmaceuticals, right?
- 14 A. Right.
- 15 Q. If we flip to the next page, it appears that
- 16 the agreement continues, right, because if you look at
- 17 the next page, it has a 2 under there, right? And then
- 18 if we flip again, it continues onto page 3, and there
- 19 are further provisions, right?
- 20 A. It has that appearance. I can't, you know,
- 21 attest to it by any familiarity with these agreements,
- 22 because I don't come across them.
- Q. And then we have page 4. Now, why don't we go
- 24 all the way to Merck-Medco page 206, which is the next
- 25 page after that.

- 1 A. Okay.
- 2 Q. And according to this agreement between
- 3 Schering and Medco, you have a chart with three
- 4 columns, right? And do you see there's one column for
- 5 Schering Product? Do you see that?
- 6 A. Right.
- 7 Q. And underneath that you have K-Dur, right?
- 8 A. Right.
- 9 Q. You have another column for a Market Share
- 10 Rebate Percentage. Do you see that?
- 11 A. I see it.
- 12 Q. And it looks like the percentage has actually
- been redacted from the document, correct?
- 14 A. Correct.
- Q. And then you have another column for Competing
- 16 Products, right?
- 17 A. Right.
- 18 Q. And according to this list, we have K-Dur at
- 19 the top of the list. Do you see that?
- 20 A. I see it.
- Q. And there's both a K-Dur 10 and a K-Dur 20
- 22 potassium supplement product, correct?
- 23 A. Listed.
- Q. Beneath that we have Micro-K 10, correct?
- 25 A. Yes.

- 1 Q. Then we have Slow-K.
- 2 A. Right.
- 3 Q. Then we have K-Tabs, right?
- 4 A. Yes.
- 5 Q. Klor Con 10, right?
- 6 A. Yep.
- 7 Q. Klor Con 8, correct?
- 8 A. Yes.
- 9 Q. Klotrix?
- 10 A. Yes.
- 11 Q. Ten-K?
- 12 A. Right.
- 13 Q. K-Lease?
- 14 A. Right.
- Q. Kaon CL-10? Right?
- 16 A. Right.
- 17 Q. Kaon CL?
- 18 A. Right.
- 19 Q. Kaon CL 6.5?
- 20 A. Right.
- Q. And K-Norm, right?
- 22 A. Right.
- Q. And these are all apparently brand names,
- 24 right?
- 25 A. Yes.

- 1 Q. Because at the very bottom we have just a broad
- 2 category for generic KCl, right?
- 3 A. Right.
- Q. And this is under the Competing Products
- 5 category, right?
- 6 A. Right.
- 7 Q. Thank you, you can set that document aside.
- 8 Although I said that we could set the document
- 9 aside, I have one last question actually. If you would
- turn to Merck-Medco page 202 in USX 131 to the first
- 11 page of the agreement, you'll see that the date of the
- agreement apparently is 1st day of March 1994, correct?
- 13 A. Correct.
- 14 Q. All right, now you can set it aside.
- Your Honor, may I approach the witness?
- JUDGE CHAPPELL: Yes.
- 17 BY MR. CROWE:
- 18 Q. All right, Mr. Teagarden, do you have a
- document that at the bottom right-hand corner indicates
- 20 it's USX 125?
- 21 A. I do.
- Q. And below that, do you see a designation that
- it's Merck-Medco 164?
- 24 A. Yes.
- Q. And this is a Merck-Medco document, right?

- 1 A. Yes.
- Q. And again, it's the Paid -- at least portions
- 3 of the Paid National Formulary, correct?
- 4 A. Correct.
- 5 MR. CROWE: Your Honor, I move for admission
- 6 into evidence of USX 125.
- JUDGE CHAPPELL: Any objection?
- 8 MR. EISENSTAT: No objection, Your Honor.
- 9 JUDGE CHAPPELL: USX 125 is admitted.
- 10 (USX Exhibit Number 125 was admitted into
- 11 evidence.)
- 12 BY MR. CROWE:
- Q. Sir, could you turn to page 3 of the formulary,
- which is page 167 according to Merck's -- Merck-Medco's
- production designation? Incidentally, this is a 1993
- 16 formulary, isn't it?
- 17 A. I don't know.
- 18 Q. Would you then turn to the second page of the
- 19 document, which is Merck-Medco 165, and do you see
- where it says the "Updated 1993 PAID National
- 21 Formulary"? Do you see that?
- 22 A. I see that.
- 23 Q. All right. Then at the bottom of the page, you
- have a copyright of 1993. Do you see that?
- 25 A. I see that.

- 1 Q. Let's go back to page 3 of the formulary, which
- is Merck-Medco 167. You see two columns, right?
- 3 A. Right.
- 4 Q. And I'd like to draw your attention to what's
- 5 written under the List of Chemical Equivalents. Do you
- 6 see that? There's text there.
- 7 A. I see it.
- 8 Q. All right, let me focus in on that. All right,
- 9 you can read from your document or if it's better to
- 10 read from the screen, but according to the document,
- 11 this list is provided -- or the lists provided below
- 12 are the normal formulary CEQ medications and the
- free-form text messages that are passed back to the
- 14 pharmacy. The text message lists the recommended
- formulary alternatives for "CEQ" drugs, right?
- 16 A. You said "normal CEQ." I read that as
- 17 "nonformulary."
- 18 Q. Nonformulary, thank you.
- 19 Could you go to the second column, and do you
- see at the top it says CEQ List, right?
- 21 A. Yes.
- 22 Q. And CEQ is defined right below that as chemical
- 23 equivalent, same active ingredients and same dosage,
- 24 right?
- 25 A. Right.

- 1 Q. And then you have two columns, one for Non-Form
- 2 CEQ. Do you see that?
- 3 A. Yes.
- Q. And then you have another column for a
- 5 Free-Form Message, right?
- 6 A. Right.
- 7 Q. And this is a free-form message that is
- 8 delivered to a pharmacist, correct?
- 9 A. It's sent to a pharmacist.
- 10 Q. Thank you.
- So, for example, let's take Leukine as an
- 12 example. If a pharmacist were to type in Leukine into
- a computer, then a free-form message would be sent
- indicating that there's a non-form alternative, and
- 15 that's Nordette, right?
- 16 A. No, the -- it would be the Prokine. You wanted
- 17 to start with Leukine?
- 18 Q. Yes, I'm sorry, thank you.
- 19 So, Prokine would be the free-form -- would be
- 20 the non-form alternative?
- 21 A. That's what the table indicates.
- Q. Actually, Prokine is the form alternative,
- 23 right?
- 24 A. Right.
- Q. And Leukine is the non-form, right?

- 1 A. According to this list.
- 2 Q. Very good.
- If you go up two spaces, you see that there's
- an entry for K-Dur 10 mEq, right?
- 5 A. Right.
- Q. So, if a pharmacist types into the computer
- 7 while filling a prescription K-Dur mEq, a free-form
- 8 message should be sent to the pharmacist indicating
- 9 that the form alternatives to K-Dur 10 mEq is --
- includes Klor Con 10 mEq, right?
- 11 A. Right.
- 12 Q. And Ten-K, correct?
- 13 A. Correct.
- Q. And K-Tab, correct?
- 15 A. Correct.
- 16 Q. And Klotrix, right?
- 17 A. Right.
- 18 Q. Klor Con 10 mEq is a wax matrix potassium
- 19 supplement, right?
- 20 A. I'm not that familiar with them all anymore.
- Q. K-Dur 10 mEq is a microencapsulated potassium
- 22 supplement?
- 23 A. That's my understanding.
- Q. Can you please turn to page 23 of the
- formulary, which is Merck-Medco 169, and here we have

- 1 another list of electrolytes in this formulary, right?
- 2 A. Yes.
- Q. And you have three columns, one for a generic
- 4 name of a potassium product, right?
- 5 A. Right.
- Q. Another for the brand name, correct?
- 7 A. Right.
- 8 JUDGE CHAPPELL: Excuse me, what is that
- 9 exhibit?
- 10 MR. CROWE: This is Exhibit USX 125.
- 11 BY MR. CROWE:
- 12 Q. Then you have a third column for the Relative
- 13 Cost, correct?
- 14 A. Right.
- Q. And according to this list of potassium
- 16 products, we have liquids, right? Liquids up here.
- 17 A. Right.
- 18 Q. Then we have sustained release tablets, right?
- 19 A. Right.
- Q. Then we have sustained release capsules?
- 21 A. Yep.
- Q. We have effervescent tablets, right?
- 23 A. Right.
- Q. And we have powders, right?
- 25 A. Right.

- 1 Q. If you go to the tablets, potassium chloride 8
- 2 mEq is listed, correct?
- 3 A. Correct.
- Q. And then we have a listing as well for
- 5 potassium chloride 10 mEq, right?
- 6 A. Right.
- 7 Q. There's no listing for any potassium chloride
- 8 20 mEq on this formulary, correct, in tablet form?
- 9 A. Not listed. I don't know what the strengths
- 10 are of the effervescent tablets.
- 11 Q. Are you saying that it's possible that the
- 12 effervescent tablets could be 20 mEq?
- 13 A. I don't know, but that's possible.
- 14 O. You can set that document aside.
- Your Honor, may I approach the witness again?
- JUDGE CHAPPELL: Yes.
- 17 BY MR. CROWE:
- 18 Q. Mr. Teagarden, do you have what at the bottom
- 19 right-hand corner has been designated as USX 126 in
- 20 front of you?
- 21 A. Yes.
- Q. And at the top of the document, it says,
- "October 1, 1993 Formulary Update," correct?
- 24 A. Correct.
- Q. And if you look at the bottom of the document,

- it indicates that it's Merck-Medco document 170, right?
- 2 A. Yes.
- 3 MR. CROWE: Your Honor, I move for the
- 4 admission of USX 126 into evidence.
- 5 JUDGE CHAPPELL: Any objection?
- 6 MR. EISENSTAT: No objection, Your Honor.
- 7 JUDGE CHAPPELL: USX 126 is admitted.
- 8 (Upsher Exhibit Number 126 was admitted into
- 9 evidence.)
- 10 BY MR. CROWE:
- 11 Q. If you look at the first page of this exhibit,
- it appears that there is a letter written to
- 13 pharmacist, right?
- 14 A. Right.
- Q. And it looks like it's a standard letter,
- 16 right?
- 17 A. It has that appearance.
- 18 Q. And according to the letter, this is informing
- 19 the pharmacist that there are important changes to the
- 20 PAID National Formulary, right?
- 21 A. Right.
- Q. And these changes were introduced January 1st
- of this year, right?
- A. I don't know if that's the changes or if it was
- 25 the formulary that was introduced on January 1st.

- 1 Q. All right.
- 2 A. It could be either way. I wasn't around then.
- 3 Q. All right.
- A. But I would read it either way. The formulary
- 5 came into being around then from my understanding.
- 6 Q. Fair enough.
- 7 Could you turn the page so that we are now on
- 8 USX 171, and the top of the document indicates that
- 9 this is the PAID National Formulary effective October
- 10 1st, 1993, correct?
- 11 A. Correct.
- 12 Q. And if you would go down toward the bottom of
- the page, you see that there is a designation for
- 14 Formulary Alternatives to Non-Formulary Medicines. Do
- 15 you see that?
- 16 A. I see it.
- Q. All right, I am not going to be able to get the
- 18 whole text of what's written below on the screen here,
- 19 so if you would follow me as I read from this document.
- 20 Do you see where it says, "For your convenience, listed
- 21 below are non-formulary medications and the recommended
- 22 formulary alternatives. As a participating pharmacist,
- your cooperation in reminding your customers of the
- 24 availability of formulary alternatives is greatly
- 25 appreciated. You are expected to contact the

- 1 prescriber --" that would be the physician, right?
- 2 A. Any legal prescriber.
- 3 Q. "-- when you are presented with a prescription
- 4 for a non-formulary drug for which there are formulary
- 5 alternatives and to keep a record of the results of
- 6 your calls."
- 7 Do you see where it says that?
- 8 A. Yes.
- 9 Q. All right. Now, there are a series of columns
- 10 at the bottom of the page, and I'd like to draw your
- 11 attention to the third column, and this indicates
- 12 different non-formulary products, right?
- 13 A. Right.
- Q. And one of the non-formulary products that's
- 15 listed is K-Dur 10 mEq. Do you see that?
- 16 A. I see it.
- Q. And then you have formulary alternatives. Do
- 18 you see the column for Formulary Alternatives?
- 19 A. I see it.
- Q. And right next to that you have Klor Con and
- 21 Klotrix. Do you see that?
- 22 A. I see it.
- Q. So, according to this document, these are
- 24 proposed formulary alternatives to the K-Dur 10 mEq
- 25 non-formulary product, correct?

- 1 A. That's what the list suggests.
- 2 Q. You can set that document aside.
- 3 Your Honor, may I approach the witness?
- 4 JUDGE CHAPPELL: Yes.
- 5 BY MR. CROWE:
- Q. All right, Mr. Teagarden, do you have what at
- 7 the bottom right-hand corner has been designated as USX
- 8 127?
- 9 A. I do.
- 10 Q. And it bears Merck-Medco production number 173.
- 11 Do you see that?
- 12 A. I see it.
- Q. And the title of this exhibit is Preferred
- 14 Prescriptions, right?
- 15 A. Right.
- Q. And if you look at the bottom of the page, it
- says it's provided by Merck Containment Services, Inc.,
- 18 right?
- 19 A. Medco Containment Services.
- Q. I'm sorry, Medco Containment Services, Inc.,
- 21 right?
- 22 A. Right.
- Q. And that's Merck-Medco's predecessor, right?
- 24 A. Right.
- 25 Q. Before it was acquired by Merck

- 1 Pharmaceuticals, right?
- 2 A. That's right.
- Q. And at the top of the page, do you see that
- 4 there's -- it's handwritten that it's a 1994 document,
- 5 right?
- 6 A. That's what it says.
- 7 Q. And if you turn the page so that we are now at
- 8 Merck-Medco 174, you can see that it's copyrighted in
- 9 1994, correct?
- 10 A. Correct.
- 11 Q. Sir, could you turn to page 24 of this
- formulary, which is Merck-Medco page 179? Actually,
- it's the last page of this exhibit. All right, are you
- 14 there?
- 15 A. Got it.
- Q. All right, let's go down to Electrolytes, 15.3.
- 17 Do you see that?
- 18 A. I see it.
- 19 Q. And again, as with the other documents we've
- seen, there are three columns, one for a Generic Name,
- 21 right?
- 22 A. Right.
- Q. One for Brand Name?
- 24 A. Right.
- Q. And one for Relative Cost?

- 1 A. Right.
- Q. And it lists different potassium products,
- 3 right?
- 4 A. Right.
- 5 Q. We have liquids.
- 6 A. Yes.
- 7 Q. And we have sustained release tablets, right?
- 8 A. Right.
- 9 Q. We have sustained release capsules?
- 10 A. Right.
- 11 Q. We have effervescent tablets, right?
- 12 A. Yep.
- 13 Q. And we have powders, correct?
- 14 A. Um-hum.
- Q. Let's go to sustained release tablets. We have
- 16 two types of products listed, right? We have potassium
- 17 chloride 8 mEq, right?
- 18 A. Right.
- 19 Q. And potassium chloride 10 mEq, right?
- 20 A. Right.
- Q. And there's no listing for potassium chloride
- 22 20 mEq under the Sustained Release Tablets heading,
- 23 right?
- 24 A. Correct.
- Q. Although there may be a 20 mEq potassium

- 1 product in an effervescent form or a powder form,
- 2 correct?
- 3 A. Yeah, I don't know.
- 4 Q. You can set that document aside, sir.
- 5 Your Honor, I move for the admission into
- 6 evidence of USX 127.
- JUDGE CHAPPELL: Objection?
- 8 MR. EISENSTAT: No objection.
- 9 JUDGE CHAPPELL: USX 127 is admitted.
- 10 (USX Exhibit Number 127 was admitted into
- 11 evidence.)
- MR. CROWE: Your Honor, may I approach the
- 13 witness?
- 14 JUDGE CHAPPELL: Yes.
- 15 BY MR. CROWE:
- Q. Mr. Teagarden, do you have what's been
- designated as USX 128 in front of you?
- 18 A. I do.
- 19 Q. And it bears Merck-Medco production number 180?
- 20 A. Yes.
- Q. And the title is Preferred Prescriptions
- 22 Formulary, right?
- 23 A. Right.
- MR. CROWE: Your Honor, I move for the
- 25 admission into evidence of USX 128.

- 1 JUDGE CHAPPELL: Any objection?
- 2 MR. EISENSTAT: No objection.
- JUDGE CHAPPELL: USX 128 is admitted.
- 4 (USX Exhibit Number 128 was admitted into
- 5 evidence.)
- BY MR. CROWE:
- 7 Q. Mr. Teagarden, at the top of the document,
- 8 you'll see that it indicates that it's a 1995 document,
- 9 right?
- 10 A. Yes.
- 11 Q. It appears to indicate that.
- 12 A. Yes.
- 13 Q. If you would turn the page, please, to
- 14 Merck-Medco page 181, this document is copyrighted
- 15 1996, correct?
- 16 A. Correct.
- Q. So that it may actually be a 1996 formulary,
- 18 right?
- 19 A. I have no idea.
- Q. I'm going to ask you to turn to the last page
- of this exhibit, and here again, we have a listing for
- 22 different electrolytes, right?
- 23 A. Right.
- Q. And as with the other documents we've seen, we
- 25 have three columns, right?

- 1 A. Yes.
- Q. One for Generic Name, right?
- 3 A. Yes.
- 4 Q. One for Brand Name?
- 5 A. Yes.
- Q. And Relative Cost, correct?
- 7 A. Correct.
- 8 Q. And here again, we have a listing of different
- 9 potassium products, right?
- 10 A. Right.
- 11 Q. We have them in liquid form?
- 12 A. Yes.
- 13 Q. Sustained release tablets?
- 14 A. Yes.
- 15 Q. Right?
- 16 A. Right.
- 17 Q. Sustained release capsules?
- 18 A. Right.
- 19 O. Effervescent tablets?
- 20 A. Right.
- Q. And powders.
- 22 A. Right.
- Q. Let's focus for a moment on the sustained
- 24 release tablets. There's a listing for potassium
- 25 chloride 8 mEq, correct?

- 1 A. Correct.
- 2 Q. And a listing for potassium chloride 10 mEq,
- 3 right?
- 4 A. Right.
- 5 Q. There's no listing for a potassium chloride 20
- 6 mEq tablet product, correct?
- 7 A. Correct.
- Q. And again, we don't know based on this whether
- 9 or not there might have been effervescent tablets in a
- 10 20 mEq form or powders in a 20 mEq form, correct?
- 11 A. Correct.
- 12 Q. But there may have been.
- 13 A. Could have been.
- Q. All right, sir, you can set that document
- 15 aside.
- 16 Your Honor, I move for the admission of USX 128
- into evidence.
- 18 JUDGE CHAPPELL: I think that's already
- 19 admitted.
- MR. CURRAN: My mistake, Your Honor.
- JUDGE CHAPPELL: Mr. Crowe, this is 1995 we
- 22 were just talking about. Do you have six more of
- 23 these?
- MR. CROWE: No, sir, we don't have that many
- 25 more.

- 1 JUDGE CHAPPELL: Because if you have more, why
- 2 don't you give them to the witness all at the same
- 3 time?
- 4 MR. CROWE: I can certainly do that.
- 5 JUDGE CHAPPELL: I have heard no objection to
- 6 it, so we can move along a little bit.
- 7 MR. CROWE: Yes, sir.
- 8 JUDGE CHAPPELL: Just identify for the record
- 9 what you're handing him.
- 10 MR. CROWE: Yes, sir. Your Honor, for the
- 11 record, I am handing Mr. Teagarden exhibits which have
- been designated as USX 123, USX 124 and USX 690.
- JUDGE CHAPPELL: Any objection to these three
- 14 exhibits?
- MR. EISENSTAT: I haven't seen them yet, Your
- 16 Honor.
- JUDGE CHAPPELL: Mr. Crowe, you might want to
- 18 give them in the future to opposing counsel --
- 19 MR. CROWE: Yes, sir.
- JUDGE CHAPPELL: -- before you give them to
- 21 co-counsel.
- 22 MR. EISENSTAT: That was 123, 124 and 690?
- JUDGE CHAPPELL: Yes.
- MR. CROWE: Yes.
- MR. EISENSTAT: We have no objection, Your

- 1 Honor.
- JUDGE CHAPPELL: USX 123, 124 and 690 are
- 3 admitted.
- 4 (USX Exhibit Numbers 123, 124 and 690 were
- 5 admitted into evidence.)
- 6 MR. CROWE: Thank you, Your Honor.
- 7 BY MR. CROWE:
- 8 Q. Mr. Teagarden, could I draw your attention to
- 9 USX Exhibit 123?
- 10 A. Got it.
- 11 Q. Do you have that document?
- 12 A. Yes.
- 13 Q. And this bears Merck-Medco production number
- 14 153, correct?
- 15 A. Right.
- 16 Q. The title of this document is Potassium
- 17 Supplements (8 mEq Strength), correct?
- 18 A. Correct.
- Q. And below that it says, "P&T Therapeutic
- 20 Interchange Proposal," right?
- 21 A. Right.
- Q. And above that it says or at least it indicates
- it's a draft document, right?
- 24 A. Yes.
- Q. There's a heading there for Summary of the

- 1 Interchange, do you see that?
- 2 A. Yes.
- Q. And below that there's some text. Do you see
- 4 where it says, "This interchange involves contacting
- 5 the prescriber to consider the appropriateness of
- 6 substitution of the prescribed drug with the preferred
- 7 alternative drug (potassium chloride supplements, 8
- 8 mEq)"? Do you see that?
- 9 A. I see it.
- 10 Q. And there are a series of columns on this
- 11 document, correct?
- 12 A. Yes.
- Q. Do you see under Product, it says Micro-K?
- 14 A. Yes.
- Q. And there's a column for Formulation, right?
- 16 A. Yes.
- Q. And according to this column, the Micro-K
- product is a controlled release, microencapsulated
- 19 cap -- capsule, correct?
- 20 A. Correct.
- Q. It's manufactured by Robins, right?
- 22 A. Yes.
- Q. And then we have another column for other
- 24 products. Do you see that?
- 25 A. Yes.

- Q. And we have under there K+8, do you see that?
- 2 A. Yes.
- 3 Q. We have Klor Con 8, do you see that?
- 4 A. I see it.
- 5 Q. And we have Slow-K, correct?
- 6 A. Correct.
- 7 Q. And we have a description of the formulations
- 8 for each of those products, correct?
- 9 A. Correct.
- 10 Q. So that the K+8 product is an extended release,
- 11 wax matrix tab or tablet, correct?
- 12 A. Right.
- 13 Q. And the Klor Con 8 product is a controlled
- 14 release, wax matrix tablet, correct?
- 15 A. Right.
- Q. And the Slow-K product is a controlled release,
- wax matrix tablet, correct?
- 18 A. Right.
- 19 Q. And this is only a proposal, correct?
- 20 A. Correct.
- Q. You can set that document aside.
- Could you turn to USX 124? Again, this is a
- 23 Merck-Medco document bearing production number 154,
- 24 correct?
- 25 A. Correct.

- 1 Q. Could you turn to the -- turn to the second
- 2 page of the document, and it appears that these are the
- 3 minutes of the Ad Hoc Pharmacy and Therapeutics
- 4 Committee meeting, May 3rd, 1999 that took place in
- 5 Montvale, New Jersey, correct?
- 6 A. Correct.
- 7 Q. And it indicates the persons who were present
- 8 at that meeting, correct?
- 9 A. Correct.
- 10 Q. And we have a designation for members, right?
- 11 A. Right.
- 12 Q. And it appears that that's been redacted,
- 13 right?
- 14 A. Right.
- Q. And then we have a designation for Merck-Medco
- 16 representatives, right?
- 17 A. Right.
- 18 O. And then at the bottom left-hand corner of the
- document, we have an indication that it was
- 20 respectfully submitted by J. Russell Teagarden, right?
- 21 A. Yes.
- Q. And that's you, right?
- A. That's me.
- 24 Q. Would you turn to Merck-Medco production page
- 25 number 157 in this document. Now, this is describing a

- 1 therapeutic interchange action, correct?
- 2 A. Correct.
- 3 O. And it indicates that the items for
- 4 consideration were potassium supplements 8 mEq,
- 5 Micro-K, K+8, Klor Con 8 and Slow-K, correct?
- 6 A. Correct.
- 7 Q. And according to the minutes of this meeting,
- 8 the committee concluded that the interchange among
- 9 these agents are clinically acceptable, correct?
- 10 A. Correct.
- 11 Q. And the action taken by the committee was to
- 12 approve the interchange as proposed, right?
- 13 A. Right.
- Q. Now, the reason that an interchange was
- 15 necessary for these products is because the Micro-K
- 16 product was microencapsulated, while the other products
- were wax matrix, correct?
- 18 A. What do you mean by "necessary"?
- 19 Q. Well, the P&T Committee reviewed whether or not
- 20 the interchange was appropriate because of the
- 21 different delivery -- because of the different delivery
- forms of the products, correct? In other words,
- 23 these -- these products were not A-B rated, correct?
- A. They are not A-B rated, right.
- Q. And that's why the committee had to take this

- 1 action if it wanted to propose an interchange, right?
- 2 A. Well, we may be confusing a couple things here.
- 3 A-B rating has to do with sub -- whether you can
- 4 substitute the same entity, the same ingredient, the
- 5 same dosage form, the same strengths.
- Q. Understood.
- 7 A. And that's when the pharmacy law allows that to
- 8 happen automatically.
- 9 Q. Okay.
- 10 A. So, this kind of an interchange was more
- involved than that. Part of it was due, as you asked,
- 12 because of different dosage forms, yes.
- 13 Q. All right, you can set that document aside,
- 14 sir.
- It would be fair to say, wouldn't it, that the
- 16 policy of Merck-Medco is to work to drive down the cost
- 17 to consumers of prescription medications? Would that
- 18 be fair to say?
- 19 A. Can I hear that again?
- Q. Well, I was just asking whether or not you
- 21 would describe Merck-Medco's policy as being one that
- 22 seeks to drive down the cost to consumers of
- 23 prescription medications.
- 24 A. I wouldn't say to drive down costs of consumers
- 25 directly, because our customers to the business is the

- 1 plan sponsor. So, a lot of what we do, not entirely,
- is to make available and/or capture certain cost
- 3 efficiencies of providing a prescription drug benefit.
- 4 Now, sometimes that means suggesting allocation
- 5 policies that, in fact, increase the cost to the member
- 6 just because of different cost share ideas. And the
- 7 idea of driving something down, unqualified, would not
- 8 be our business. We would not be driving down the cost
- 9 knowing it could be detrimental to them.
- 10 Q. Mr. Teagarden, Merck-Medco was the object of an
- 11 FTC investigational proceeding a number of years back,
- 12 correct?
- 13 A. Correct.
- Q. And as a result of that investigational
- 15 proceeding, Merck-Medco entered into a consent decree
- 16 with the FTC regarding its formularies, correct?
- 17 A. Regarding a formulary.
- 18 O. Regarding a formulary. And as a result of the
- 19 FTC's investigation or proceeding, Merck-Medco agreed
- that it would create a Universal Formulary, correct?
- 21 A. Correct.
- Q. And the consent decree was signed within the
- 23 past three or four years. Is that right?
- A. To the best of my recollection, yes.
- Q. Sir, you testified earlier that the formularies

- 1 are intended to provide the broadest range of drugs
- 2 relative to a drug prescription benefit, correct?
- 3 A. Correct.
- 4 Q. So, you want to make sure that patients are
- 5 covered for whatever pharmaceutical needs they may
- 6 have, correct?
- 7 A. No, I wouldn't say that. That's not our role.
- 8 Our role is to provide the pharmacy benefit management
- 9 services for plan sponsors who may want to do that to
- 10 whatever degree is consistent with their objectives to
- 11 providing a benefit.
- Q. Could I draw your attention to USX 690? Now,
- 13 we saw two different formularies earlier today, but
- this is a copy of the Universal Formulary that resulted
- from Merck-Medco's consent decree with the FTC,
- 16 correct?
- 17 A. Correct.
- 18 Q. Now, the purpose of this Universal Formulary is
- 19 to have as open a formulary as possible to all plan
- 20 sponsors, correct?
- 21 A. That's not my recollection of the concept of
- 22 this formulary.
- 23 Q. Well, okay, according to the consent decree,
- though, Merck-Medco agreed to maintain a separate open
- formulary available to all plan sponsors.

- 1 A. A separate one based on that agreement. Is
- 2 that what you -- is that the question?
- 3 Q. Right.
- 4 A. Yes.
- 5 Q. And Merck-Medco as part of that consent decree
- 6 has to make the formulary an option during the sales
- 7 process, correct?
- 8 A. Correct.
- 9 Q. And as part of the consent decree, Merck-Medco
- 10 has also agreed to maintain a separate Pharmacy and
- 11 Therapeutics Committee which is self-governing,
- 12 correct?
- 13 A. That's right.
- Q. So, the same P&T Committee that would have
- reviewed and approved the formularies we just saw is
- 16 not the same P&T Committee that would review and
- 17 approve this formulary.
- 18 A. Correct.
- 19 Q. Could you turn to the second page of USX 690,
- and if you look at the bottom of the page, this is
- 21 copyrighted 2001, right?
- 22 A. Right.
- Q. Do you see that?
- 24 A. I see it.
- Q. Now, as part of the consent decree, the

- 1 separate P&T Committee or Merck-Medco has to take the
- 2 open formulary and it has to submit it to the FTC,
- 3 correct?
- 4 A. Correct.
- 5 Q. In order to ensure that whatever is necessary
- 6 pursuant to the consent decree is complied with, right?
- 7 A. I know it's a compliance requirement, so we do
- 8 it.
- 9 Q. And it's done on an annual basis, right?
- 10 A. Right.
- 11 Q. Could you turn to page 26 of this formulary?
- 12 JUDGE CHAPPELL: Counsel, can you tell me the
- 13 relevance of the Merck consent decree to this
- 14 proceeding?
- 15 MR. CROWE: I think it will be clear as we
- 16 conclude our examination based on this document, Your
- Honor.
- JUDGE CHAPPELL: Okay, you may proceed.
- 19 MR. CROWE: Thank you, Your Honor.
- 20 BY MR. CROWE:
- Q. If you look at the bottom of page 26, we have a
- list of electrolyte products as well, correct?
- 23 A. We do.
- Q. And we have a listing for potassium
- 25 bicarbonate. Do you see that?

- 1 A. I see it.
- 2 Q. A listing for effervescent potassium, correct?
- 3 A. Right.
- Q. A listing for potassium chloride 8 mEq.
- 5 A. Yes.
- Q. A listing for potassium chloride 8 mEq in
- 7 tablet form, right?
- 8 A. Right.
- 9 Q. The one before that was in capsule form.
- 10 A. Correct.
- 11 Q. We have potassium chloride 10 mEq in capsule
- 12 form, right?
- 13 A. Right.
- Q. And we have potassium chloride 10 mEq in a
- 15 sustained release tablet form, right?
- 16 A. Right.
- 17 Q. We also have potassium chloride 10 percent
- 18 liquid.
- 19 A. Right.
- Q. We have potassium citrate.
- 21 A. Right.
- Q. Potassium gluconate.
- 23 A. Right.
- Q. And we have powdered potassium, right?
- 25 A. Right.

- 1 Q. There is no listing here for any potassium
- 2 chloride 20 mEq tablet, correct?
- 3 A. Correct.
- Q. And you're not aware that the FTC, after it
- 5 reviewed this formulary, ever complained that there was
- 6 no 20 mEq sustained release tablet listed, are you?
- 7 A. Not one that was brought to my attention.
- 8 Q. Now, the fact that there is no sustained
- 9 release 20 mEq product listed -- let me rephrase that.
- The potassium chloride 20 mEq product or a
- 11 potassium chloride 20 mEq product in tablet form isn't
- 12 necessary to the formulary, because a doctor can simply
- prescribe two of the 10 mEg potassium chloride tablets
- in place of the single-dose 20 mEq tablet. Isn't that
- 15 right?
- 16 A. Are you asking me if the reason it's not there
- is because it can be achieved by two 10
- 18 milliequivalents?
- 19 Q. Well, it can be achieved by two --
- 20 A. But is that the question? Are you asking me
- 21 why there is no 20 milliequivalent here?
- Q. Well, you weren't involved in the negotiation
- process with the FTC, correct?
- A. Not negotiation.
- Q. All right, but you realized that a doctor could

- 1 simply prescribe two of the 10 mEq potassium chloride
- 2 tablets instead of the single-dose 20 mEq tablet,
- 3 correct?
- A. A physician can do that, but is the question
- 5 whether or not the reason a 20 isn't on there because
- of that possibility? Is that the question?
- 7 Q. You've answered my question, thank you.
- 8 A. That's what I thought.
- 9 Q. Sir, let me ask you, have you ever tried the
- 10 Klor Con 25 powder potassium chloride product, the
- 11 fruit-flavored one?
- 12 A. Personally?
- 13 Q. Yes.
- 14 A. Not that I recall.
- 15 Q. Have you ever tried the potassium chloride
- 16 powder fruit-flavored for the 20 mEg?
- 17 A. No definitive recollection. I've tried a lot
- 18 of them, but I don't remember -- I couldn't tell you if
- 19 that was one of them.
- Q. Thank you.
- No further questions, Your Honor.
- JUDGE CHAPPELL: Thank you, Mr. Crowe. Does
- 23 the counsel for Schering have any questions for this
- 24 witness?
- MR. LOUGHLIN: I do, Your Honor.

- 1 JUDGE CHAPPELL: Have you provided any exhibits
- 2 you plan to offer into evidence to opposing counsel?
- 3 MR. LOUGHLIN: No, Your Honor, I have no such
- 4 exhibits.
- JUDGE CHAPPELL: You have none?
- 6 MR. LOUGHLIN: No.
- 7 JUDGE CHAPPELL: You may proceed.
- 8 CROSS EXAMINATION
- 9 BY MR. LOUGHLIN:
- 10 Q. Mr. Teagarden, you're aware, aren't you, sir,
- 11 that there are a number of different potassium chloride
- 12 products?
- 13 A. Yes.
- Q. And these different potassium products all can
- 15 be used to treat patients with potassium deficiency.
- 16 Is that correct?
- 17 A. Yes.
- 18 Q. And so, for example, a doctor could choose to
- 19 prescribe for one patient a liquid potassium chloride
- 20 supplement. Is that correct?
- 21 A. Well, not if the patient can't tolerate it.
- Q. But for some patients, for a given patient, a
- 23 doctor could prescribe a liquid potassium chloride
- 24 product. Isn't that correct?
- 25 A. Could.

- 1 Q. Thank you, sir. And for another patient with
- 2 the same potassium deficiency, a doctor could choose to
- 3 prescribe a powder potassium chloride supplement,
- 4 correct?
- 5 A. Could.
- Q. And for yet another patient with the same
- 7 potassium deficiency, a doctor could choose to
- 8 prescribe a tablet potassium chloride supplement,
- 9 correct?
- 10 A. On a qualified basis, yes.
- 11 Q. Thank you, sir. And for another patient with
- 12 the same potassium deficiency, a doctor could choose to
- prescribe a capsule potassium chloride supplement.
- 14 Isn't that correct, sir?
- 15 A. Yeah.
- 16 Q. And in some cases, a doctor could prescribe a
- 17 brand name form of one of those products. Isn't that
- 18 correct?
- 19 A. Not always. There are some state -- well, some
- 20 state laws that require generics, but I don't recall if
- 21 physicians can override that. I'd have to double-check
- 22 on it, but there are some states that at least
- 23 pharmacists have to substitute, they have no choice,
- 24 but I think if there's a DAW on it, that they can get
- around that. I'm not sure. That's subject to

- 1 individual state law.
- 2 Q. You're not an expert on individual state
- 3 pharmacy substitution laws, are you, sir?
- 4 A. Obviously not.
- 5 Q. Thank you, sir. So, you don't know, I take it,
- or is it your testimony that, in fact, a doctor could
- 7 choose to prescribe a brand product and specify a brand
- 8 product?
- 9 A. They could legally. From a practice
- 10 perspective, they couldn't if the patient can't
- 11 tolerate it.
- 12 Q. But legally, if the patient could tolerate it,
- the doctor could prescribe a brand name potassium
- 14 chloride supplement as opposed to a generic potassium
- 15 chloride supplement. Isn't that correct?
- 16 A. Could, yes.
- 17 Q. Thank you, sir. Now, sir, you earlier
- 18 described your experience as a hospital pharmacist
- 19 where a sales representative came to the hospital and
- 20 was presenting you with K-Dur product. Is that
- 21 correct?
- 22 A. Right.
- 23 Q. And the sales representative dropped that K-Dur
- 24 product into a glass of water. Isn't that correct?
- 25 A. Right.

- 1 Q. And it dissolved, and you drank it, correct?
- 2 A. Correct.
- 3 Q. And it was your belief at the time that it was
- 4 a significant advance because the product didn't taste
- 5 bad. Is that correct?
- 6 A. That's correct.
- 7 Q. Do you recall, sir, whether that was a K-Dur 10
- 8 tablet or a K-Dur 20 tablet?
- 9 A. I don't recall.
- 10 Q. So, it could be that it could have been a K-Dur
- 11 10 tablet. Is that correct?
- 12 A. Could have been.
- 13 Q. Thank you, sir. Now, sir, in your experience,
- I take it that you're aware that brand name companies,
- 15 some hire sales representatives to promote their
- 16 products. Is that correct?
- 17 A. Correct.
- 18 Q. Thank you, sir. And it's your experience,
- 19 also, that brand name companies advertise their
- 20 products in some cases?
- 21 A. Yes.
- Q. Thank you, sir. And sales representatives
- 23 sometimes provide free samples to doctors or hospitals
- 24 to provide to patients. Isn't that correct, sir?
- 25 A. Yes.

- 1 Q. And sir, are you aware that generic companies
- 2 typically do not employ sales representatives to
- 3 promote their product to doctors?
- 4 A. I've never encountered any.
- 5 Q. And I take it it's your experience that generic
- 6 companies typically do not provide free samples to
- 7 doctors to give to patients. Is that correct, sir?
- 8 A. I wouldn't say that's correct.
- 9 Q. You're aware of generic companies that provide
- samples to doctors even though they don't hire sales
- 11 reps --
- 12 A. Yes.
- 13 Q. -- to go to doctors' offices?
- 14 A. Yes.
- Q. Which generic companies are you aware of that
- 16 do that, sir?
- 17 A. I don't know, but Merck-Medco as a company Has
- 18 arrangements with several, and we -- through us, we
- 19 sample physician offices with generics, through direct
- 20 mail or delivering them in person with pharmacists who
- 21 provide information about generic drugs.
- Q. And that's a Merck-Medco specific program,
- isn't it, sir?
- A. Well, Merck-Medco does it with a certain set of
- 25 generic manufacturers.

- 1 Q. Right, and the other generic manufacturers
- 2 provide those free samples through or in coordination
- 3 with the specific Merck-Medco program. Is that
- 4 correct, sir?
- 5 A. Well, I know they do it with us. If they do
- 6 with it others, I don't know. They could, but --
- 7 Q. You're not aware of any other generic companies
- 8 outside of the Merck-Medco specific program providing
- 9 free samples to doctors to give to patients. Isn't
- 10 that correct, sir?
- 11 A. I'm not aware of any others.
- 12 Q. Thank you, sir.
- JUDGE CHAPPELL: Mr. Loughlin, I know you are
- being polite, but you don't need to thank the witness
- 15 after every question.
- MR. LOUGHLIN: Thank you, Your Honor.
- JUDGE CHAPPELL: It's okay to thank me.
- 18 BY MR. LOUGHLIN:
- 19 Q. Now, Mr. Teagarden, are you aware that the
- level and amount of promotion and advertising that a
- 21 brand company does on a given brand product declines
- 22 after generic entry?
- 23 A. Yes.
- Q. You are aware of that. Sir, are you familiar
- 25 with a potassium chloride product by the name of

- 1 Micro-K?
- 2 A. Yes.
- 3 Q. And are you aware that that product was
- 4 originally sold and marketed by American Home Products
- 5 Corporation?
- A. No, I wasn't. I don't recall that.
- 7 Q. Are you aware that a generic version of Micro-K
- 8 was introduced by Caty Pharmaceuticals in 1987?
- 9 A. I don't recall, sir.
- 10 Q. Sir, are you aware that after a generic version
- 11 of Micro-K came on the market, American Home Products'
- 12 advertising and promotion of Micro-K declined?
- 13 A. I don't remember.
- Q. Sir, you mentioned that Merck-Medco has a
- three-tier co-pay. Is that correct?
- 16 A. No, we can administer a three-tier co-pay if
- 17 plan sponsors have a plan design that requires that.
- 18 Q. I take it, sir, you don't know what a given
- 19 plan design provides with respect to co-payments --
- 20 co-payment amounts for potassium chloride supplements?
- 21 A. I'm not sure if I understand the question.
- 22 Q. I believe it was your testimony that a given
- 23 plan sponsor may have a different plan design than
- other plan sponsors. Is that correct?
- 25 A. Yes.

- 1 Q. And I take it that a given plan design may set
- 2 forth a certain co-pay amount for potassium chloride
- 3 products. Is that correct?
- 4 A. It won't be specific to potassium chloride.
- 5 It's more specific to dosage forms or formulary status
- or sometimes it can be the distribution channel,
- 7 whether it's retail pharmacy or mail service pharmacy.
- 8 It -- these tiers and co-pays can be attached to a lot
- 9 of different things. So -- but I've never seen a
- 10 co-pay attached to potassium chloride because it's --
- 11 because it's potassium chloride.
- MR. LOUGHLIN: Okay, thank you, sir, no further
- 13 questions.
- JUDGE CHAPPELL: Any redirect?
- 15 MR. EISENSTAT: May we just have a moment, Your
- 16 Honor, and do redirect very shortly, if we could just
- have a brief recess? We have been going for about two
- 18 hours.
- 19 JUDGE CHAPPELL: Oh, you are asking for a
- 20 recess not a moment to confer?
- MR. EISENSTAT: Yes, yes.
- 22 THE COURT: But before we do, I want to advise
- 23 the attorneys, if you're going to be offering exhibits
- through a witness that you have not already admitted,
- 25 please provide them to opposing counsel and to all

- 1 counsel before the witness testifies. Is that
- 2 acceptable?
- 3 MR. CURRAN: I'm sorry, Your Honor, even on
- 4 cross?
- 5 JUDGE CHAPPELL: Well, I think -- I think we
- found out today that all of the exhibits would have
- 7 been non-objectionable to the complaint counsel. Now,
- 8 if you have a smoking gun you want to reserve, I
- 9 understand that, but I think a lot of the exhibits
- 10 appear to be not controversial, and I think we could
- 11 save everyone's time.
- MR. CURRAN: Yes, Your Honor. There may be
- some smoking gun type documents that we would want to
- 14 withhold until the moment of cross. As to other
- documents, they were all on our trial exhibit list and
- 16 have been proffered for consent admission, Your Honor.
- 17 JUDGE CHAPPELL: All right, I understand. If
- 18 you have a strategic reason for withholding the
- 19 documents, I'm not ordering you to give them up ahead
- 20 of time. Is that understood?
- 21 MR. NIELDS: That's understood and absolutely
- 22 acceptable. We will try to provide the kind of notice
- 23 that makes the thing move faster.
- JUDGE CHAPPELL: Okay, thank you. With that,
- it's about 2:10, let's take a half hour mid-afternoon

- 1 break, recess. We are in recess. Thank you.
- 2 (A brief recess was taken.)
- JUDGE CHAPPELL: Back on the record, docket
- 4 9297. I remind you, Mr. Teagarden, you are still under
- 5 oath.
- Does the Government have any redirect?
- 7 MR. EISENSTAT: A few questions, yes, Your
- 8 Honor.
- 9 JUDGE CHAPPELL: You may proceed.
- 10 REDIRECT EXAMINATION
- BY MR. EISENSTAT:
- 12 Q. Mr. Teagarden, would you get the exhibit marked
- 13 USX 131 out, please.
- 14 A. I've got it.
- 15 Q. Would you turn to the third page of the
- 16 document, the page that if you turn it sideways it's
- 17 headed Proposed Additions/Deletions to Paid National
- 18 Formulary?
- 19 A. I have it.
- Q. You were asked some questions about this page
- 21 and the following page. Do you know anything about
- 22 this document?
- 23 A. I was not involved with these documents. I
- 24 can't speak to it on that level.
- Q. Could you turn back in the document to the page

- 1 bearing a number at the bottom 202. It's part of an
- 2 agreement. Do you have that page?
- 3 A. I have it.
- 4 Q. Again, you were asked some questions about this
- 5 page and the following pages of the agreement. Do you
- 6 know anything about this agreement?
- 7 A. No.
- 8 Q. Could you turn to documents bearing the numbers
- 9 USX 123 and USX 124? Do you have those documents?
- 10 A. I have them.
- 11 Q. There are pages that refer to a therapeutic
- interchange proposal. Will you explain what a P&T
- therapeutic interchange proposal is?
- 14 A. Well, therapeutic interchange is an activity
- 15 that Merck-Medco and many other organizations, just not
- 16 PBMs but many types of health organizations, undertake
- 17 whereby we will contact a prescriber to see if it's
- 18 viable to change a prescription that is written to
- another one, and it's driven by some economic
- 20 considerations when there's reason to believe that most
- 21 prescribers would be indifferent to the drugs involved
- 22 on a clinical basis.
- So, there are many situations in which -- in a
- 24 particular category in which the drugs included are
- 25 considered generally interchangeable on a clinical

- 1 basis, yet there is -- there can be variability in the
- 2 costs, and so the idea is to make prescribers aware of
- 3 that variability in cost and to determine whether that
- 4 physician is indifferent to the choice on a clinical
- 5 basis and therefore would agree to the less expensive
- 6 agent.
- Now, what this proposal is, this therapeutic
- 8 interchange proposal to our P&T Committee, is to
- 9 establish the clinical basis for general
- interchangability, to see if on a clinical basis we
- 11 could expect that there is indifference. We use our
- independent P&T Committee to arrive at that notion of
- 13 general interchangeability. If they don't agree that
- 14 there's general interchangeability, then we do not
- 15 carry forward with an interchange. If they do agree,
- 16 then we might.
- So, this is a case where -- and I'm not
- involved in any of the financial elements of it, but
- 19 this was where apparently there would be an economic --
- 20 Q. Excuse me, which document are you referring to?
- 21 A. I am referring to USX 123, this is the
- 22 potassium supplement P&T interchange proposal. This
- 23 would be a proposal that went to our P&T Committee,
- 24 because apparently there was some economic benefit to
- our plans somewhere amongst these products, and so we

- 1 were asking our P&T Committee if in their view, on a
- 2 clinical basis, whether these could be considered
- 3 generally interchangeable for that purpose.
- 4 Q. If the P&T Committee does describe that these
- 5 group of drugs are generally interchangeable under your
- 6 therapeutic interchange program, may a pharmacist then
- 7 automatically change a prescription from one drug to
- 8 the other without contacting the prescriber?
- 9 A. No, because there's still different products,
- 10 and so -- and still different prescriptions, so a
- 11 pharmacist still needs to get authorization from a
- 12 prescriber. So, what this does is just set out the
- rationale to present to the physician, and then the
- 14 physician still has to authorize and effectively write
- 15 a new prescription for the -- for the alternative.
- 16 Q. Could you turn to the exhibit labeled USX 690,
- 17 the Merck-Medco Universal Formulary? Do you have that
- in front of you?
- 19 A. I have it.
- Q. And on page number 26, there's the list of
- 21 electrolytes. Do you see that?
- 22 A. I see that.
- Q. And on your cross examination, it was
- 24 established that there's no K-Dur 20 on this list. Is
- 25 that right?

- 1 A. That's right.
- 2 Q. And it's -- I thought maybe you wanted to
- 3 answer the question and weren't given the opportunity
- 4 as to why there was no K-Dur 20 on the list. Do you
- 5 know why there's no K-Dur 20 listed here?
- 6 A. Yes.
- 7 Q. And why is that?
- 8 A. It's an omission.
- 9 Q. What do you mean, an omission?
- 10 A. Unwitting omission. It should be there. We
- 11 made a mistake.
- 12 Q. And how do you know that?
- 13 A. Well, because this -- the idea of this
- 14 agreement was to have a formulary that includes all the
- drugs that are relevant to a prescription drug benefit
- 16 that the independent P&T said you can't have on it
- because of some clinical reason. So, this formulary is
- 18 meant to list, you know, all those products that would
- 19 be relevant to a benefit that the P&T Committee did not
- 20 preclude on a clinical basis. So, the 20
- 21 milliequivalent formulation of that product should be
- on here.
- Q. On your cross examination, you described a
- 24 program whereby Merck-Medco provides generic samples of
- 25 products to physicians.

- 1 A. Right.
- 2 Q. What do you call that?
- 3 A. Do we have a name for it?
- 4 Q. Yeah, do you have a name for that?
- 5 A. Yeah, it's called Generics First.
- Q. And why does Merck-Medco participate in that
- 7 program?
- 8 A. Well, as I mentioned, the plan sponsors have an
- 9 interest in seeing that generic formulations of drugs
- 10 are used as much as possible. That makes their benefit
- 11 more cost-efficient. So, one of the things they ask us
- to do as their benefit manager is to expand the use of
- generic formulations to the degree possible, and so
- 14 Merck-Medco, in thinking hard about all the ways it
- 15 could be done, thought that maybe a sampling -- since
- 16 we know the sampling is very effective with the branded
- drugs, thought that sampling generic formulations might
- 18 be effective as well. That was the motivation, and it
- 19 was done, and the company has been -- has been saying
- it's successful.
- Q. Could you turn to the document marked USX 127
- and also get out CX 57?
- 23 A. Okay.
- 24 Q. In USX 127, on the page number 179, page 24 and
- it also bears the number Merck-Medco 179, there's a

- 1 list of electrolytes. Do you see that?
- 2 A. Where again, 127?
- 3 Q. 127.
- A. Page 179, Merck-Medco 179, I've got that.
- 5 Q. Yes, and a list of electrolytes there, do you
- 6 see that?
- 7 A. Yes.
- 8 Q. And that indicates, I believe, that there was
- 9 no K-Dur 20 product on the formulary at that time?
- 10 A. Not listed.
- 11 Q. And if we turn back to CX 57, which -- did you
- 12 testify -- I believe you testified was the formulary
- for prescriptions for just a different year. Is that
- 14 right?
- 15 A. Right.
- Q. And if you turn to CX 57 --
- JUDGE CHAPPELL: Excuse me, Counsel. Ms.
- 18 Bokat?
- MS. BOKAT: Yes, Your Honor.
- JUDGE CHAPPELL: Is there a rat in the
- 21 building? Do you know what the noise is, the
- 22 disturbance I'm getting from your side of the room?
- MS. BOKAT: I'll see if I can find out.
- JUDGE CHAPPELL: Thank you.
- MS. BOKAT: It's not a rat, it's a human being

- 1 working with some of our documents, but we will reduce
- 2 the noise level.
- 3 JUDGE CHAPPELL: Thank you. No offense
- 4 implied.
- 5 MS. BOKAT: I don't think any was taken, thank
- 6 you.
- 7 JUDGE CHAPPELL: Okay.
- 8 Sorry, Counsel, you may continue. If you need
- 9 to repeat a question, I can have the court reporter
- 10 read it back.
- BY MR. EISENSTAT:
- 12 Q. Let me just begin again, take a moment.
- On CX 57, page 35, there's also a list of
- 14 electrolytes. Do you see that?
- 15 A. Yes.
- 16 Q. And there K-Dur 20 is listed. Is that right?
- 17 A. Yes, it is.
- Q. Do you know why K-Dur 20 was added between 1994
- and the year for CX 57?
- 20 A. I don't.
- Q. But it was added to the formulary during that
- 22 time?
- 23 A. K-Dur?
- 24 Q. K-Dur.
- 25 A. Well, it was added in the brand name column,

- 1 but the brand names can be for reference, so like I
- 2 say, when we think about -- from a clinical
- 3 perspective, when we think about adding a drug, we
- 4 usually think of -- more of is it -- is it this
- 5 potassium formulation, independent of its brand names
- 6 for it.
- 7 Q. Okay. So, there was -- would it be more
- 8 correct to say that a 20 mEq extended release potassium
- 9 chloride was added to the electrolytes?
- 10 MR. CROWE: Objection, Your Honor, lack of
- 11 foundation.
- JUDGE CHAPPELL: Response?
- 13 MR. EISENSTAT: I'm merely reading off the
- document, that it says, "potassium chloride, extended
- release, 20 mEq," on CX 57, and there was no such
- 16 listing on 1994. I'm just asking the witness if it
- would be more correct to say that the addition was
- 18 simply for a 20 mEq, as it says on the document,
- 19 potassium chloride extended release.
- JUDGE CHAPPELL: The objection is overruled.
- 21 You may answer.
- 22 THE WITNESS: The time interval here is
- 23 important, because -- because before '95, there weren't
- 24 great -- there weren't conventions on what was meant by
- 25 listing a drug on the formulary. Subsequent to '95 --

- and I'll explain this -- subsequent to '95, there
- 2 became conventions, and what I mean by that is if you
- 3 said that you had an extended release wax matrix
- 4 potassium chloride on the formulary or if you had
- 5 potassium chloride on the formulary, it had a certain
- 6 meaning. It meant that liquids, immediate release,
- 7 conventional tablets, capsules would be on, but
- 8 other -- it did not mean necessarily other dosage forms
- 9 were on.
- 10 So, after '95, if there were different types of
- 11 dosage forms, they had to be listed separately. Before
- 12 that, there were no such conventions, and it's possible
- just putting potassium chloride in the formulary could
- have meant that anything was on. It -- so -- so,
- 15 before '95, the list that you see of potassium chloride
- 16 is not as descriptive as what it is after, if that
- 17 helps.
- 18 BY MR. EISENSTAT:
- 19 Q. So, in fact, K-Dur 20, even though it's not
- listed here, may or may not have been covered?
- 21 A. It could have been. It could have been.
- 22 Q. Okay.
- 23 A. But it could have been meant here. I wasn't --
- 24 you know, I wasn't in charge of it, and I'm arriving at
- 25 this conclusion based on when I took over, there were

- 1 no such conventions, we needed those conventions so
- 2 that there wasn't confusion on what was meant by
- 3 potassium chloride in any of its dosage forms, and
- 4 that's why it gets more specific over time.
- 5 Q. On -- staying with CX 57 and the listing of
- 6 potassium chloride extended release K-Dur 20 mEq, do
- 7 you see that listing under Electrolytes?
- 8 A. Yes.
- 9 Q. And there's two dollar signs in the Relative
- 10 Cost column?
- 11 A. Correct, yes.
- 12 Q. And when you answered questions earlier about
- 13 the relative cost, you made it clear that that was the
- 14 relative cost at the time this document was prepared.
- 15 What did you mean by that?
- 16 A. Well, I don't -- what I mean is that I don't
- 17 know what it is today now that there's a generic
- 18 formulation on the market.
- 19 Q. So, the relative cost could be different today?
- 20 A. Could be.
- JUDGE CHAPPELL: Mr. Eisenstat, I need to
- 22 interrupt you. We are going off the record.
- 23 (Discussion off the record.)
- 24 JUDGE CHAPPELL: Just to be clear, let me just
- 25 call -- let's take a ten-minute recess. Thank you.

- 1 (A brief recess was taken.)
- JUDGE CHAPPELL: Back on the record, docket
- 3 9297. You may proceed, Mr. Eisenstat.
- 4 BY MR. EISENSTAT:
- 5 Q. On your cross examination, you were asked a
- 6 series of questions by Mr. Loughlin dealing with what
- 7 types of potassium chloride products a doctor could
- 8 prescribe for a patient. Do you recall that?
- 9 A. Yes.
- 10 Q. And you said it depended kind of on patient
- 11 tolerability. Do you recall that?
- 12 A. Yes.
- 13 Q. Could you explain that, please?
- 14 A. Well, asking "could" requires a qualification
- 15 as to whether they have a right by law to prescribe it
- 16 and whether they could according to what would be good
- 17 practice. So, if you take an approach of could you
- 18 prescribe it as a matter of good practice to somebody
- 19 who really can't tolerate it or refuses to take it, I
- 20 would say no.
- 21 MR. EISENSTAT: I have no further questions,
- 22 Your Honor.
- JUDGE CHAPPELL: Is there any recross based
- 24 upon the redirect?
- MR. CROWE: Yes, Your Honor.

## 1 RECROSS EXAMINATION

- 2 BY MR. CROWE:
- 3 Q. Sir, in your redirect, did you say that the
- 4 exclusion of a 20 milliequivalent potassium chloride
- 5 tablet was an omission on the Universal Formulary?
- 6 A. Yes.
- 7 Q. Sir, do you remember when at your deposition in
- 8 October about that very same formulary, you were asked:
- 9 "QUESTION: Also, there is no 20 mEq potassium
- 10 chloride product, correct? I'm talking in this case
- 11 about the chart itself, the electrolytes, not just that
- 12 row.
- "ANSWER: As a single unit dosage form, there
- 14 is not.
- "QUESTION: What you mean by that is that you
- 16 could prescribe or a physician could prescribe two of
- 17 the 10 mEq potassium chloride tablets in place of the
- 18 single 20 mEq potassium tablet?
- 19 "ANSWER: Yeah."
- That was your testimony, right?
- 21 A. Right.
- MR. CROWE: No further questions, Your Honor.
- JUDGE CHAPPELL: Any recross from Schering, Mr.
- 24 Loughlin?
- MR. LOUGHLIN: Yes, Your Honor.

- JUDGE CHAPPELL: You may proceed.
- 2 RECROSS EXAMINATION
- 3 BY MR. LOUGHLIN:
- Q. Mr. Teagarden, how many customers use the
- 5 Universal Formulary?
- 6 A. Zero.
- 7 Q. And you also testified in response to one of
- 8 Mr. Eisenstat's questions regarding the good practices
- 9 of prescribing. Do you recall that?
- 10 A. Yes.
- 11 Q. All right. You're not a doctor, are you, sir?
- 12 A. No.
- 13 MR. LOUGHLIN: Thank you, sir. No further
- 14 questions.
- JUDGE CHAPPELL: Anything further?
- 16 MR. EISENSTAT: We have nothing further, Your
- Honor.
- JUDGE CHAPPELL: Thank you for your time, Mr.
- 19 Teagarden. You're excused.
- 20 Would the Government call its next witness,
- 21 please?
- 22 MS. BOKAT: Your Honor, what we would like to
- do this afternoon would be to do some of the live
- readings from previously admitted investigational
- 25 hearing or deposition transcripts.

- 1 JUDGE CHAPPELL: That's fine. It's your case.
- MS. BOKAT: Thank you. On behalf of --
- JUDGE CHAPPELL: Do you have a mobile mike on?
- 4 You seem to project from everywhere in the room.
- 5 MS. BOKAT: Would you prefer that I go back
- 6 there and not intimidate --
- 7 JUDGE CHAPPELL: No, you just sounded like you
- 8 were wired every time you spoke.
- 9 MS. BOKAT: Well, I find the acoustics in this
- 10 courtroom to be atrocious. Half the time I can't hear.
- 11 So, I was trying to project so the other people
- 12 wouldn't be in the same situation.
- JUDGE CHAPPELL: Okay. So, you're going to
- identify the person who will be reading? What's your
- 15 plan? Are you going to read it yourself?
- 16 MS. BOKAT: No, Your Honor, I would like to
- introduce with your permission two of complaint
- 18 counsel, Mr. Andrew Ginsburg, who will be reading the
- 19 questions that were posed by the lawyer, and Ms. Yaa
- 20 Apori, who will read the portion from the witness.
- JUDGE CHAPPELL: Okay.
- 22 MS. BOKAT: Now, we have this afternoon a
- 23 series of excerpts about the negotiations between
- 24 Upsher-Smith and Schering-Plough leading to their
- 25 agreement. These readings come from several different

- 1 witnesses. One, Mr. Ian Troup, president of
- 2 Upsher-Smith; Martin Driscoll, who was vice president
- 3 of sales and marketing for Key Pharmaceuticals, the
- 4 subsidiary of Schering responsible for K-Dur 20; Raman
- 5 Kapur, head of Schering's generic unit; John Hoffman,
- 6 in-house counsel for Schering-Plough; and Jeffrey
- 7 Wasserstein, who at the time of the agreement was vice
- 8 president of business development.
- 9 Your Honor, we have grouped these readings
- about the negotiations by topic. For example, there's
- 11 a series of readings about a particular meeting. Those
- readings may come from more than one witness. What we
- 13 would like to do is be permitted to read the portions
- about a topic, for example, a meeting, within one
- 15 group, and then have respondents' counsel do their
- 16 counter-readings on that group before we move to the
- 17 next group.
- 18 JUDGE CHAPPELL: Do you -- have the attorneys
- 19 agreed to this?
- MS. BOKAT: We've discussed it, but we weren't
- 21 able to reach agreement. I said that I'd be willing to
- raise the issue, but I do not wish to speak for
- 23 respondents' counsel.
- JUDGE CHAPPELL: Okay. Ms. Shores?
- MS. SHORES: Your Honor, as I understand it,

- 1 what complaint counsel wants to do is to read their
- 2 designations from several different witnesses on a
- 3 particular topic and wait until they have finished
- 4 their designations on that topic before reading or
- 5 having read any of our counter-designations, and what I
- 6 had anticipated that they would be willing to do or
- 7 what Your Honor had ruled was that, for example, if
- 8 they read from the deposition of Martin Driscoll, a
- 9 Schering witness, they leave out a question and answer
- 10 that we have counter-designated, I would like to have
- 11 that read in the -- in the order in which it appears in
- the transcript as opposed to waiting to some later
- point in which it will be completely out of context by
- 14 the time we are able to have it read.
- JUDGE CHAPPELL: The way I'd like to proceed is
- 16 as close to live as possible, and the way that would
- work is the Government can read the Qs and As they
- 18 want, and then I want -- I want you to read all the Qs
- 19 and As you have for a certain witness, and then I am
- 20 going to allow opposing counsel to enter your Qs and
- 21 As. That way we're not jumping around so much, and I
- 22 know it's not going to flow as well, but we're not
- 23 going to recreate the deposition here.
- Now, is it my understanding that you are
- 25 planning to -- pick a witness, that Mr. Driscoll, that

- 1 you are going to read some of his deposition and then
- 2 come back later and read more of his deposition?
- 3 MS. BOKAT: Yes. In order to try and present a
- 4 clear picture to the Court, we thought that it would
- 5 make sense to do these readings by topic or theme. In
- 6 other words, talk about the particular meeting, and I
- quess what we'll have, for example, if the first group
- 8 was about the May 21st meeting, we would have readings
- 9 from Mr. Troup, Mr. Driscoll.
- 10 My understanding of the Court's immediate
- 11 ruling is that we would read what we have for Mr.
- 12 Troup, then respondents' counsel would be permitted to
- 13 read their counter-readings on Mr. Troup, and we would
- move to Mr. Driscoll. Now, the testimony of Mr.
- 15 Driscoll about a particular meeting goes over several
- 16 pages.
- JUDGE CHAPPELL: Does the -- do the respondents
- object to the piecemeal presentation of the direct
- 19 testimony?
- MS. SHORES: Your Honor, it seems --
- JUDGE CHAPPELL: I mean, if the parties can
- agree, I don't have a strong feeling, so just let me
- 23 know what you can agree to.
- 24 MS. SHORES: Again, without revisiting your
- 25 prior ruling, I think that I had agreed with complaint

- 1 counsel -- it's not the way that I would do it, but if
- 2 they would like to skip around among witnesses on a
- 3 particular topic, I think that it was Schering's
- 4 position that that was permissible. Again, what I was
- 5 concerned about is the strangeness of reading my, you
- 6 know, two lines of counter-designation about something
- 7 long after the context in which it was actually
- 8 happened was clear. I mean, I can give Court an
- 9 example.
- 10 There's a discussion in Mr. Driscoll's
- 11 testimony about Mr. Troup having said something to Mr.
- 12 Driscoll. What they have omitted from their
- designations is what Mr. Driscoll asked in response.
- 14 It will be very strange if I'm not permitted to read
- 15 that until after you have heard the rest of Mr.
- 16 Driscoll's testimony, either on that topic or more than
- 17 one topic.
- 18 MR. CURRAN: I have some objections to make as
- 19 well, Your Honor.
- JUDGE CHAPPELL: Ms. Shores, couldn't you put
- 21 that in context by reading, in addition to what you
- 22 want, the Q & A before that?
- MS. SHORES: I could. It might mean a slight
- 24 repetition, and I would be perfectly happy with that.
- JUDGE CHAPPELL: Let me hear Mr. Curran. He's

- 1 been standing there a while. What do you think?
- 2 MR. CURRAN: Thank you, Your Honor. I have at
- 3 least two points to make, Your Honor.
- One relates to the following: I accept your
- 5 rulings on the motions in limine, of course, I
- 6 understand them and accept them, but in some
- 7 jurisdictions, it's appropriate to renew objections
- 8 during the trial so as to assure that there's not a
- 9 waiver for reasons of appellate law. So, for that
- 10 reason, I renew my objection to the use of
- 11 investigational hearings against Upsher-Smith at this
- 12 trial.
- JUDGE CHAPPELL: Well, no, you don't need to do
- 14 that, because my ruling on that is in the record as to
- 15 the reasons why I did it. So, that is not an objection
- 16 you need to renew.
- 17 MR. CURRAN: Thank you, Your Honor.
- 18 My second point is, as has already become
- 19 evident here, complaint counsel seeks to read from the
- 20 investigational hearing of Mr. Driscoll and certain
- 21 other witnesses not as to statements that they
- themselves are making but instead they are in these
- 23 investigational hearing transcripts reporting on what
- 24 Mr. Troup said. So, if I understood your ruling
- 25 yesterday correctly, when you said -- and I have the

- 1 transcript here -- you said that the investigational
- 2 hearings are admissions, "that means only to be used
- 3 against the party who uttered the statement," and you
- 4 went on to admonish counsel, "I do not want anyone
- 5 citing to a statement from a Schering-Plough witness in
- one of these hearings to be used against Upsher-Smith."
- 7 JUDGE CHAPPELL: That's what I meant.
- 8 MR. CURRAN: Right. I believe that what
- 9 complaint counsel intends to do here today defies that
- 10 ruling, because I think what they're trying to do here
- 11 today is precisely what Your Honor prohibited. They
- are trying to read from an investigational hearing of
- 13 Mr. Driscoll at which Upsher-Smith was not present and
- 14 had no opportunity to refresh recollection or cross
- 15 examine, and they are seeking to have that admitted
- 16 necessarily against Upsher-Smith. There is no reason
- 17 why they would have to read that if it only related to
- 18 their case against Schering-Plough.
- 19 So, I'm --
- JUDGE CHAPPELL: Well, if you're correct, then
- 21 when we're -- when we're through, then you can make
- 22 that objection. If -- it's like the co-conspirator
- 23 ruling I made. This is going to have to be tidied up
- 24 at the end of the hearing, of the trial, because unless
- 25 they meet all the requirements under the co-conspirator

- 1 rule, anything that may have been said in Court, read
- 2 in Court or offered into evidence is conditional. It's
- 3 conditionally admitted. And if it's a party admission
- 4 by Schering, that's why it's coming in. It's not
- 5 coming in against your client.
- 6 MR. CURRAN: Okay. I -- I understand -- I
- 7 think I understand the co-conspirator admission rule,
- 8 and I understand that that would allow Mr. Driscoll
- 9 live in this Court to say what Mr. Troup told him
- 10 during negotiations --
- 11 JUDGE CHAPPELL: No, the co-conspirator rule is
- 12 defined as nonhearsay.
- MR. CURRAN: Right, but what I'm saying is the
- Driscoll transcript is hearsay, and unless the Driscoll
- transcript is admissible, you don't even get to the
- 16 question of the co-conspirator rule.
- JUDGE CHAPPELL: The Driscoll transcript is not
- 18 hearsay as to Driscoll's employer.
- 19 MR. CURRAN: Correct, agreed. So, therefore,
- 20 the Driscoll transcript can only be read against
- 21 Schering-Plough.
- 22 JUDGE CHAPPELL: That's my ruling. It can't be
- 23 used against Upsher-Smith. It's a party admission by a
- 24 party. It doesn't cross the line.
- MR. CURRAN: Agreed. I've read what's been

- designated by complaint counsel --
- 2 JUDGE CHAPPELL: And I know you're telling me
- 3 that there's no -- I think you said no reason in the
- 4 world they would read it other than to taint or
- 5 besmirch our client, but I don't know what they're
- 6 doing. It's their case. I don't think any of us know
- 7 until this is over, and that's why I made the ruling
- 8 the way I did. Before it's all said and done, we are
- 9 going to decide what's admitted and what's not and
- 10 against whom it will be admitted.
- MR. CURRAN: Very good, Your Honor.
- JUDGE CHAPPELL: Now, do you object to reading
- parts of Driscoll's testimony and then coming back to
- 14 Driscoll later?
- MR. CURRAN: I do. The parties -- the
- 16 respondents have designated I believe short additions
- 17 at the beginning and end -- well, in our case, in all
- instances, just to put into proper context the
- 19 testimony designated by complaint counsel. To me, it
- 20 doesn't make sense to have complaint counsel read their
- 21 excerpts and then have us out of context read what
- 22 should have been read in the original context. That
- 23 would make the whole thing disjointed and confusing.
- JUDGE CHAPPELL: What we are going to do, first
- of all, the Government needs to make very clear on the

- 1 record when you begin whether you're reading from an
- 2 investigational hearing transcript or a deposition, and
- 3 I think as far as piecemealing, categorizing the
- 4 testimony, that's what briefs are for. When you
- 5 call -- when you read Mr. Driscoll's testimony, I want
- 6 you to finish Mr. Driscoll's testimony.
- 7 Now, I don't mean the deposition and the
- 8 hearing transcript, the investigational hearing
- 9 transcript, but when you read from his deposition, I
- 10 want the Government to read all you're going to, and
- 11 then I will hear the counter-designations at that time
- 12 from that witness, and that witness is then off the
- 13 table. Understood?
- MS. BOKAT: May I ask one clarification, Your
- 15 Honor? We've prepared a segment of about 45 minutes of
- 16 this afternoon, trying to figure out how much time we'd
- 17 have at the end of the live witness, which covers the
- 18 negotiations. We do not have ready and we haven't
- 19 given respondents detailed notice yet of the excerpts
- about due diligence and some other topics. So, we
- 21 would be fully prepared to do the readings on
- 22 negotiations for -- all of them for Mr. Troup and then
- 23 move on to another witness.
- JUDGE CHAPPELL: And then come back to Mr.
- 25 Troup?

- 1 MS. BOKAT: Then on another day be -- do the
- 2 rest of the readings on all other topics other than the
- 3 negotiations, and that might entail coming back to Mr.
- 4 Troup.
- 5 JUDGE CHAPPELL: And that's like taking a
- 6 witness -- taking part of a testimony and then bringing
- 7 him back a week later. It's just not the way it's
- 8 done, Ms. Bokat. Now, if you're telling me that you
- 9 have 45 minutes, and I assume that the respondents have
- some cross, that's going to get us past 4:00, and maybe
- 11 we will end for the day then, and maybe because I just
- made the ruling today, I will allow you this one
- 13 exception. You will need to complete Mr. Troup,
- though, first thing in the morning, whatever you want
- 15 to designate for Mr. Troup.
- 16 MS. BOKAT: Now, that again raises the question
- of notice to respondents, and I'm wondering if in
- 18 fairness, rather than starting the readings this
- 19 afternoon, we should do them at a later date.
- JUDGE CHAPPELL: Well, just so I'm clear, are
- 21 respondents objecting or not objecting to taking
- certain topics out of a deposition and then coming back
- 23 to it later?
- 24 MS. SHORES: Your Honor, it -- it strikes me as
- odd. I mean, frankly, I -- I had assumed that what

- 1 they were going to do was to put on a witness as if the
- 2 witness were here live and we would have them cover
- 3 one -- you know, everything he's going to cover. The
- 4 one caveat for that is, as we explained I believe at
- 5 the very beginning of the trial, there -- because
- 6 they've essentially brought two cases, one related to
- 7 Upsher and one related to ESI, we will be having
- 8 witnesses come before you live twice in order to
- 9 preserve some coherence between those two topics.
- 10 So, I don't want to -- I think that's why I was
- 11 a little bit more accepting of what Ms. Bokat had
- 12 proposed than I might otherwise be. I had not --
- 13 JUDGE CHAPPELL: So, respondents are also,
- then, intending to call witnesses twice?
- MS. SHORES: Well, just twice, not -- and not
- 16 broken down into little mini-topics on the various
- 17 cases, but in other words, we were going to present
- 18 the -- our defense to the ESI case first and then
- 19 present our defense to the Upsher case first -- second,
- 20 and there are witnesses who are involved in both of
- 21 those negotiations. So, I wanted to make clear for the
- 22 Court that, you know, to some degree, we are going to
- 23 be dividing things up by those two broad topics.
- I had not intended, of course, to have
- witnesses on and off the stand testifying about a

- 1 particular meeting and then having, you know, Mr.
- 2 Driscoll, he would -- you know, if we divided it up the
- 3 way they're doing it, he would be on and off eight
- 4 times. I certainly had not intended to do that.
- JUDGE CHAPPELL: Is Upsher-Smith also going to
- 6 have any divided testimony?
- 7 MR. CURRAN: No, Your Honor. Now, we would not
- 8 object if complaint counsel wanted to put on a witness
- 9 about the Upsher-Smith agreement and then a separate --
- 10 and then later about the ESI agreement. That sort of
- division would be acceptable, because this is
- 12 essentially two different cases brought together.
- However, I don't think it's proper for there to
- 14 be sections or certain excerpts of, for instance, Mr.
- 15 Troup and then at a subsequent point in time additional
- 16 excerpts. To me, that essentially constitutes a
- 17 cutting and pasting job from the depositions and
- investigational hearings that is not appropriate in a
- 19 trial setting.
- 20 JUDGE CHAPPELL: How many ways have you sliced
- 21 Mr. Troup's testimony, the different agreements -- I
- 22 mean, you told me about negotiations. What other
- 23 topics do you plan to introduce?
- 24 MS. BOKAT: In -- once we get beyond the
- 25 negotiations, we were going to talk about the

- 1 negotiations of the Niacor license and the due
- 2 diligence on Niacor. I'm not proposing that we do
- 3 separate day readings on each of those. What I am
- 4 suggesting now in light of Your Honor's rulings this
- 5 afternoon is that we could do it in two segments. We
- 6 could do one today on negotiations and a second segment
- 7 another day on everything else.
- JUDGE CHAPPELL: Well, it seems to me to be
- 9 fair if the respondents -- if Schering intends to
- 10 introduce their case that way, their case in chief, and
- 11 if Mr. Curran does not object, then I will allow the
- 12 Government to introduce the deposition testimony at
- 13 least sliced in two, and because of the ruling today --
- and this is pretty much a moving target, I think, the
- 15 way we're working with these transcripts, so I'm trying
- 16 to be understanding.
- 17 Are you prepared to present -- you've got the
- negotiating part of the excerpt ready to go?
- MS. BOKAT: Yes, Your Honor.
- JUDGE CHAPPELL: Okay, and so for -- and for
- 21 Mr. Troup, right?
- MS. BOKAT: Yes.
- JUDGE CHAPPELL: Okay. Is it going to be clear
- and easy to do for you to present Mr. Troup as to
- 25 negotiations, then everything else?

- 1 MS. BOKAT: May I have one minute to confer
- 2 with my two lawyers who are doing the readings and make
- 3 sure I give you an accurate answer to that question,
- 4 Your Honor?
- 5 JUDGE CHAPPELL: Yes, you may.
- 6 MS. BOKAT: Thank you.
- 7 (Counsel conferring.)
- JUDGE CHAPPELL: Ms. Bokat?
- 9 MS. BOKAT: Yes, Your Honor, we could this
- 10 afternoon read everything we have for Mr. Troup about
- 11 negotiations, and then read everything from Mr.
- 12 Driscoll about negotiations and then everything from
- 13 Mr. Kapur about negotiations and similarly with the
- 14 other two witnesses.
- JUDGE CHAPPELL: Okay, and are you going to be
- 16 hard-pressed to retool your readings as to group one
- 17 reading versus respondent Schering-Plough and group two
- versus respondent Upsher-Smith? Not the negotiation
- 19 part, I mean beyond -- after that.
- MS. BOKAT: I'm sorry, Your Honor, after the
- 21 negotiation part, the readings we do on a subsequent
- 22 day, is that what we're talking about now?
- JUDGE CHAPPELL: Right, and where I'm leaning
- 24 is that to the extent I'm going to allow you to break
- 25 it up, you get two shots. You get a shot at Schering

- and a shot at Upsher and no more sub-topics.
- 2 MS. BOKAT: Right, so that on the second day
- 3 readings --
- JUDGE CHAPPELL: I'm sorry, is it AHP?
- 5 MR. CURRAN: That's what we've been calling it,
- 6 Your Honor, yes.
- 7 JUDGE CHAPPELL: Okay. Are we talking about an
- 8 AHP witness? I thought we were talking about a
- 9 Schering-Plough witness. Who's Mr. Troup? I --
- MS. BOKAT: He's an Upsher-Smith witness.
- 11 MR. CURRAN: Mr. Troup is an Upsher-Smith
- 12 witness, yes, Your Honor, and he's here today.
- MS. BOKAT: Now, I may be hopelessly confused,
- so I am going to try to answer the question --
- JUDGE CHAPPELL: I think we all may be. Let's
- 16 reset.
- I was following the road that Ms. Shores placed
- 18 me on, but -- not that that's wrong, but you were
- 19 talking about defending the claims against you and then
- 20 defending the claims against you regarding AHP. Did I
- 21 misunderstand you?
- MS. SHORES: No, all I was trying to point out
- 23 was to be fair to complaint counsel, that while I
- 24 regard this dividing up into topics as strange, I
- 25 didn't want the record to be unclear. We intend to

- 1 present our proof all about AHP and that agreement
- 2 first and then all about Upsher and that agreement
- 3 second. I think that what she intends to have read
- 4 today all relates to the Schering-Upsher negotiation
- 5 and has nothing to do with AHP, as I understand it.
- JUDGE CHAPPELL: Well, I think what I'm going
- 7 to do, if the parties can keep it straight, go for it.
- 8 We're going to have a record, it's going to be on
- 9 there. If something slips from -- between the cracks,
- 10 it's not my fault.
- MS. BOKAT: Okay, and Your Honor, if the way
- this is unfurling does not meet with the Court's
- 13 pleasure, please let me know, we will stop for the day
- and continue at a later time consistent with the way
- 15 you want it to unfurl.
- 16 JUDGE CHAPPELL: Well, I think how it's going
- to unfurl is you are going to be able to try your case
- 18 the way you want to try it, Ms. Bokat. I'm not going
- 19 to tell you what to do. I'm not going to tell anybody
- 20 what to do. I'm going to tell you what you can and
- 21 can't do, but we are going to have a record, and I
- 22 think some of this is alleviated by the fact -- not
- 23 alleviated, but it's helped by the fact that these
- 24 are -- what did you call them, Ms. Shores, snippets --
- 25 taken from depositions or exhibits that are in

- 1 evidence. Is that correct?
- MS. BOKAT: These are in evidence, yes, Your
- 3 Honor.
- JUDGE CHAPPELL: Okay, Lord help us all with
- 5 that record, but -- okay, we are going to have -- we
- 6 are going to have post-trial briefs, and that's when
- 7 the parties are going to have to marshal the evidence
- 8 and try to, you know, point out things -- I believe
- 9 that's your goal, is to point out things to me in the
- 10 post-trial brief. If the parties can keep it straight,
- 11 then I'm okay with it. So -- and it sounds like that
- 12 you've been working toward what to expect and how to
- 13 respond. The only -- the only adjustment I am making
- is -- and then we go to the second problem, and that is
- 15 when they read a Q and A and there was an objection, do
- 16 you want to read your objection at that time? I don't
- 17 think -- I think that's too much jumping up and down.
- 18 MS. SHORES: I don't think we have any
- 19 objections.
- JUDGE CHAPPELL: Okay, and -- well, if you
- 21 do -- what I want to do is, Mr. Troup -- Mr. Troup's
- 22 testimony is going to be read. Then I'm going to allow
- 23 the respondents to read whatever designations they've
- 24 made regarding Mr. Troup. Feel free to read the
- 25 preceding Q and A to put it in context just like you

- 1 would if the witness were here live. Mr. Blank, didn't
- 2 you say in response to his question -- you know, so we
- 3 can all make some sense out of it. And I understand
- 4 your concerns, and they're my concerns also. So, let's
- 5 please try to make a record that makes sense, and
- 6 that -- one of my jobs is to make sure our record is
- 7 clear, so we're all -- you know, we all have the same
- 8 agenda here.
- 9 With that, the only other -- the only other
- 10 point I want to make regarding this, you need to have
- 11 your people who are doing the reading and responsive
- 12 reading, you need to make clear for the record who the
- witness was or is, and again, I don't want the
- investigational hearing transcript mixed up with the
- 15 deposition. I want a clean break there.
- 16 Any other questions?
- MS. SHORES: Your Honor, and as I understand
- 18 it, at the end of the readings on Mr. Troup, we will
- 19 present our counter-designations on Mr. Troup, and then
- 20 we'll move on to the next witness and so forth?
- JUDGE CHAPPELL: Yes.
- MS. SHORES: Okay. Thank you, Your Honor.
- JUDGE CHAPPELL: Any other questions?
- MS. BOKAT: No, Your Honor.
- JUDGE CHAPPELL: Does everyone understand where

- 1 we're going?
- 2 MS. SHORES: Got it.
- 3 MR. CURRAN: I believe so, Your Honor.
- JUDGE CHAPPELL: Okay, thank you. You may
- 5 proceed.
- 6 MS. BOKAT: Thank you, Your Honor.
- JUDGE CHAPPELL: Off the record, the court
- 8 reporter has something she wants to talk with you
- 9 about.
- 10 (Discussion off the record.)
- JUDGE CHAPPELL: Back on the record.
- I need to ask another question. Are there
- going to be any excerpts read from exhibits that aren't
- 14 already admitted into evidence?
- MS. BOKAT: No, Your Honor.
- 16 MR. GINSBURG: Good afternoon, Your Honor.
- 17 Would you like a copy of the transcript as we read
- 18 them?
- 19 JUDGE CHAPPELL: I don't need it, but the court
- 20 reporter does.
- MR. GINSBURG: We have one.
- 22 (Discussion off the record.)
- MR. GINSBURG: We will now be reading from the
- 24 testimony of Mr. Ian Troup, from his investigational
- 25 hearing of May 25th, 2000, page 87, line 16.

1	"QUESTION: Okay. Was it you that
2	initially approached Schering about a possible
3	settlement?
4	"ANSWER: Yes.
5	"QUESTION: Do you approximately know
6	when you made that approach?
7	"ANSWER: It was done by telephone a few
8	days prior to my initial visit on 5/21. I
9	believe it would have been three or four days
10	prior to that.
11	"QUESTION: Do you remember who you spoke
12	to?
13	"ANSWER: I think I was eventually put
14	through I was asking for someone more
15	senior, but I was put through to Marty
16	Driscoll. It was he that I met on 5/21.
17	"QUESTION: What did you say to Mr.
18	Driscoll?
19	"ANSWER: I'm sorry?
20	"QUESTION: What did you say to Mr.
21	Driscoll?
22	"ANSWER: I said we're going to win this
23	case, and we're going to come onto the market,
24	and if we come onto the market, it could open
25	up a flood gate of products, and we'll sell

1	we'll do very well, but I was posturing. I
2	was negotiating. I was hoping that they were
3	getting as tired of the fight as I was. And I
4	was hoping that they were as unsure of the
5	outcome as I was. If they were, then there
6	was, as in all litigation, never mind how
7	tough it is. There might be some hope of a
8	negotiation of when we could come to the
9	market before that 2006.
10	"QUESTION: When you say open the flood
11	gates, what do you mean by that?
12	"ANSWER: If we got onto the market and
13	other people would have come onto the market
14	at different times.
15	"QUESTION: Other people would come on
16	the market with a generic version of the K-Dur
17	20?
18	"ANSWER: Yes."
19	MR. GINSBURG: Page 100, line 20:
20	JUDGE CHAPPELL: Let me ask you something:
21	Have you designated the portions of the transcript
22	where the witness identifies themselves and tells me
23	who they are and who they work for?
24	MR. GINSBURG: It's my understanding that we
25	have, although I can't say for sure.

- 1 JUDGE CHAPPELL: I'm not sure I heard it just
- 2 now. I don't -- Mr. Troup could be anybody from
- 3 anywhere from what I just heard.
- 4 MS. BOKAT: May I answer the question, Your
- 5 Honor?
- In the full universe of our designations, we
- 7 did designate those portions. We are reading a subset
- 8 from the universe, and the readings may not always
- 9 include the initial page where the witness is
- 10 identified and then the certification page at the end,
- 11 but those are in the exhibit that is the designations
- 12 from that transcript.
- JUDGE CHAPPELL: Okay, when someone is going to
- 14 read an excerpt, please identify the person and who the
- 15 party is or who they worked for, and if it's misstated,
- 16 the opponent should object and let me know. How's
- 17 that? Could you do so for this witness? Is that okay
- 18 with you, Mr. Curran?
- 19 MR. CURRAN: Yes, I was standing up to say I
- 20 agree, Your Honor.
- JUDGE CHAPPELL: Thank you. So, can you please
- tell me who this is and who they're with, what their
- job is?
- MR. GINSBURG: This is Ian Troup with
- 25 Upsher-Smith.

1	JUDGE CHAPPELL: Position?
2	MR. GINSBURG: It's my understanding he's the
3	president of Upsher-Smith, but I don't
4	MR. CURRAN: He's the president and chief
5	operating officer, Your Honor, and he's sitting behind
6	me right now.
7	JUDGE CHAPPELL: I think that's clear enough.
8	Thank you, Mr. Curran.
9	Okay, you may proceed.
10	MR. GINSBURG: Thank you, Your Honor. Page
11	100, line 20:
12	"QUESTION: Just so I'm clear, with
13	respect to the licenses, the possible licenses
14	that were introduced in the negotiations, were
15	any specific products discussed in which
16	Upsher-Smith would license to Schering during
17	the June 3rd meeting?
18	"ANSWER: I don't believe so. I believe
19	that was June 12th when I first he did ask
20	what products we did and what products we had
21	under development.
22	"QUESTION: Do you remember how many
23	products you discussed with him?
24	"ANSWER: I would have told him what
25	products we had and what products were under

1	development, what I thought were interesting
2	products. The specific product discussion
3	took place, as I remember it, on the 12th and
4	we discussed a number of products."
5	MR. GINSBURG: Page 103, line 16:
6	"QUESTION: Can you describe what was
7	said during the June 12th meeting?
8	"ANSWER: It was during that meeting that
9	the subject of Niacor-SR was brought up, and I
10	rather jumped at that because that was going
11	to give me the opportunity of solving another
12	problem in the company, the further
13	development of this product, particularly
14	someone to look after the product in Europe.
15	And they seemed very interested in it on the
16	basis of the public information that Kos was
17	hoping to make it a very important product for
18	them. They asked me how far we were with the
19	development, how long we'd been doing it and
20	some minor details like how much we had spent
21	on it so far."
22	MR. GINSBURG: Page 118, line 24:
23	"QUESTION: After this June 12th meeting,
24	you referred to several phone calls where you
25	were negotiating some other terms. Who was

1	involved in those phone calls?
2	"ANSWER: Just myself and then latterly,
3	at the eleventh hour, the very last phone call
4	that was made, my attorney was on a conference
5	call. I was on one conference call. He was
6	on the other line. And there were two parties
7	on from Schering-Plough, and I believe they
8	were also in separate locations all
9	conferencing in. Mr. Kapur in one and I got
10	the impression their attorneys were in a
11	different venue. John Hoffman was the name I
12	couldn't remember earlier. Mr. Hoffman I
13	think was involved.
14	"QUESTION: He was involved in the phone
15	conversations. Was he involved prior to the
16	phone conversations?
17	"ANSWER: He was one of the people who
18	was at that meeting I referred to that I
19	"QUESTION: The June 12?
20	"ANSWER: Like I said, it was several
21	people. That's the only name I now recall.
22	"QUESTION: Were there drafts of the June
23	17 agreement that were created?
24	"ANSWER: Yes. We were working from
25	drafts during that last telephone

-1	
	conversation.
_	CONVERDACTOR.

- 2 "QUESTION: Who had drafted it?
- 3 "ANSWER: All the drafting came from
- 4 Schering-Plough and they were sending them --
- 5 we were working with documents. They sent
- 6 them by fax.
- 7 "QUESTION: You sent them by fax?
- 8 "ANSWER: They were sending them to me by
- 9 fax."
- 10 MR. GINSBURG: That concludes, Your Honor, our
- 11 readings from Mr. Troup's investigational hearing.
- 12 JUDGE CHAPPELL: Okay. Does Schering-Plough
- have any counter-designations?
- MS. SHORES: We do not, Your Honor.
- JUDGE CHAPPELL: Okay, Upsher-Smith?
- MR. CARNEY: Yes, Your Honor.
- MR. CURRAN: Mr. Carney and Mr. Stone will
- 18 re-enact this.
- JUDGE CHAPPELL: Okay.
- MR. CURRAN: Thank you, Your Honor.
- JUDGE CHAPPELL: Did you give a copy to the
- 22 court reporter?
- MR. CARNEY: No, I have not, but I think she'll
- 24 be able to follow along in the one that complaint
- 25 counsel provided.

1	(Discussion off the record.)
2	MR. CARNEY: Your Honor, this is a
3	counter-designation to the first reading. It's from
4	Mr. Troup's investigative hearing, May 25, 2000. It
5	starts at page 88, line 24, but I will read the
6	preceding question, which begins at line 21.
7	"QUESTION: Other people would come on
8	the market with a generic version of the K-Dur
9	20?
10	"ANSWER: Yes.
11	"QUESTION: Was there a connection
12	between Upsher-Smith's being on the market
13	with a generic version of K-Dur 20 and other
14	people on to the market with a generic version
15	of that product?
16	"ANSWER: Not a specific.
17	"QUESTION: Did you explain to Mr.
18	Driscoll the possible effects Upsher-Smith's
19	entry with this Klor Con M20 product would
20	have on Schering's K-Dur 20?
21	"ANSWER: Yes. I tried to get him to
22	accept that we would do pretty well with the
23	product. We do well with Klor Con, our normal
24	one, and if we won, which I sure didn't think
25	we were going to short term. I'll admit now

1	when I went there, it was almost a forlorn
2	hope. But people are encouraged to negotiate
3	to reach an agreement, and that's what we did.
4	"QUESTION: Sure. What was Mr.
5	Driscoll's reaction?
6	"ANSWER: Very noncommittal. He
7	specifically said I don't want to discuss with
8	you the merits of the case. He just wanted to
9	hear what I had to say.
10	"QUESTION: Did he say anything else?
11	"ANSWER: Not of any substance.
12	"QUESTION: How long did the conversation
13	last?
14	"ANSWER: Half an hour, probably no more
15	than that.
16	"QUESTION: And how did the conversation
17	end?
18	"ANSWER: Again, very noncommittal. He
19	was clearly under instructions to say very
20	little, just listen to me and give no
21	encouragement to me or say anything
22	substantive. It was very frustrating."
23	MR. CARNEY: That's the only
24	counter-designation we have for Ian Troup, Your Honor,
25	at this time.

1	JUDGE CHAPPELL: Okay.
2	MR. GINSBURG: Our next reading, Your Honor, is
3	from the deposition of Mr. Ian Troup of October 25th,
4	2001.
5	"QUESTION: I'll try another way.
6	"You mentioned that when I asked you
7	what information about the licensed products
8	you had confirmed to Schering-Plough in
9	writing after the June 3rd meeting, you
10	mentioned that there was a packet of
11	information like Ms. O'Neill used in meetings
12	in Europe.
13	"Was information, printed information,
14	like Troup Exhibit 26, given to
15	Schering-Plough in the course of the
16	negotiations?
17	"ANSWER: From memory, this a document
18	substantially like this containing this type
19	of information was presented to them I believe
20	on the at a meeting of the 12th.
21	"QUESTION: Is that June 12th?
22	"ANSWER: June 12th, yes.
23	"QUESTION: Did the June 12th meeting
24	take place at Schering's offices in
25	Kenilworth, New Jersey?

1	"ANSWER: Yes, it did.
2	"QUESTION: Did you bring a packet of
3	information like Troup Exhibit 26 to that June
4	12th meeting?
5	"ANSWER: I brought a packet of
6	information like this, yes.
7	"QUESTION: Did you make an oral
8	presentation of the information like Troup
9	Exhibit 26 during the course of the June 12th
10	meeting?
11	"ANSWER: Looking at it now, I would have
12	made a cursory review of it and skipping parts
13	that I didn't understand and referring them,
14	remembering the audience were not necessarily
15	the audience that would have understood this,
16	so as is quite common in industry to say
17	here's the information, some of it you will
18	understand, some of it you will take back and
19	show it to other folks.
20	"QUESTION: When you did this oral
21	presentation at the June 12th meeting, did you
22	use slides or overheads or any visual aids?
23	"ANSWER: No, I didn't. No.
24	"MR. CURRAN: Objection, vague as to
25	'visual aids.'

1	"Does that include documents?
2	"THE WITNESS: Other than this document?
3	"QUESTION: No. Other than the document.
4	"You didn't discuss during the June 12th
5	meeting each page of the document, did you?
6	"ANSWER: I don't believe I would have,
7	no.
8	"QUESTION: At the end of the meeting,
9	did you leave the document with the Schering
10	people?
11	"ANSWER: Yes, I did.
12	"QUESTION: During the June 12th meeting,
13	did the Schering people at that meeting ask
14	any questions in the course of your oral
15	presentation of this material on Niacor-SR?
16	"ANSWER: If they did, I don't remember
17	specifically any of the questions they asked.
18	"QUESTION: You mentioned that you
19	skipped over some information that you didn't
20	understand. And I can sympathize, having
21	waded through this document.
22	"Can you recall what kind of information
23	you skipped over in the course of that June
24	12th meeting?
25	"ANSWER: It would have been the most

1	esoteric of the scientific material. I'd
2	characterize it like that, but I can't
3	specifically say I remember which pages."
4	MR. GINSBURG: Page 105, line 21:
5	"QUESTION: Do you recall when in the day
6	on June 16th the Schering people left Upsher's
7	premises?
8	"ANSWER: Not specifically, but I think
9	mid-afternoon.
10	"QUESTION: At the time the Schering
11	people left Upsher's premises in the
12	mid-afternoon of June 16, had you agreed on
13	the 28/20/12 split?
14	"ANSWER: I don't remember.
15	"QUESTION: After the Schering people
16	left, did you have further telephone
17	conversation with people at Schering about any
18	of the terms of the agreement other than the
19	legalese?
20	"MR. CURRAN: Just that day or
21	"MS. BOKAT: At any time.
22	"THE WITNESS: The whole thing was
23	finalized with a conference call with people
24	from both sides and attorneys.
25	"QUESTION: When did that conference call

- 1 take place?
- 2 "ANSWER: On the evening of the 16th."
- 3 MR. GINSBURG: That's all of the reading from
- 4 Mr. Troup's deposition that we have, Your Honor.
- 5 JUDGE CHAPPELL: Thank you. Anything from
- 6 respondents?
- 7 MS. SHORES: Nothing for Schering, Your Honor.
- 8 MR. CURRAN: We have no -- nothing to read,
- 9 Your Honor. I do want to just point out that there was
- 10 reference to a document, a packet of clinical data.
- 11 That will be introduced later in the case. It's a
- 12 thick document, and that was what was being referred to
- during the testimony you just heard.
- JUDGE CHAPPELL: Thank you.
- Who's next, Ms. Bokat?
- 16 MR. GINSBURG: The investigational hearing of
- 17 Martin Driscoll.
- 18 MS. BOKAT: And for the record, Your Honor,
- 19 Martin Driscoll at that time was vice president of
- 20 sales and marketing for Key Pharmaceuticals, a
- 21 subsidiary of Schering-Plough.
- 22 MS. SHORES: He -- at the relevant time with
- respect to the facts in the lawsuit, he held that
- 24 position, Your Honor. That's not true at the time of
- 25 his investigational hearing, but it doesn't matter.

1	JUDGE CHAPPELL: Okay, well, at the time of
2	this investigational hearing by the way, when was
3	this?
4	MS. BOKAT: The date
5	MR. GINSBURG: July 10th, 2000.
6	JUDGE CHAPPELL: Okay. Was he no longer with
7	Key at the time?
8	MS. SHORES: He was still with Key. At that
9	time he was vice president of marketing and sales for
10	the Schering Primary Care Business Unit.
11	JUDGE CHAPPELL: Thank you, Ms. Shores.
12	MS. SHORES: You're welcome.
13	JUDGE CHAPPELL: You may continue.
14	MR. GINSBURG: Thank you, Your Honor.
15	Page 61, line 22:
16	"QUESTION: Was that the first meeting
17	you attended between Schering-Plough and
18	Upsher-Smith about the patent litigation on
19	potassium chloride?
20	"ANSWER: No.
21	"QUESTION: When was the earlier meeting?
22	"ANSWER: The earlier meeting that I
23	recall was late March, perhaps early April of
0.4	1007

1997. It was in that time frame. I'm not

sure which month.

24

25

1	"QUESTION: Where did it take place?"
2	Oh, I'm sorry.
3	"Who attended that meeting?
4	"ANSWER: That was just myself and Mr.
5	Ian Troup from Upsher-Smith.
6	"QUESTION: Where did it take place?
7	"ANSWER: It took place in my office in
8	Kenilworth, New Jersey.
9	"QUESTION: How did that meeting come
10	about?
11	"ANSWER: Well, that meeting came about,
12	there was as I recall the timing, I believe
13	it was early March of '97. There was a
14	hearing on the case. I recall it being a
15	March hearing, and I recall that it went well
16	for us, and there were discussions about
17	and I had a thought that perhaps settlement
18	discussions could occur.
19	"We discussed it, and we contacted
20	Upsher-Smith to see if they would be willing
21	to meet and discuss potential concepts around
22	settlement of the patent litigation."
23	MR. GINSBURG: Page 63, line 21:
24	"QUESTION: How long did that meeting
25	last?

1	"ANSWER: My recollection about an hour
2	and a half to two hours.
3	"QUESTION: What did you do and Mr. Troup
4	discuss?
5	"ANSWER: Well, he came in and stated
6	that their case was very strong, that they
7	were going to prevail and prevail soon and
8	that the Court was going to find us in he
9	was using terminology like we would be
10	rendered trouble (sic) damages and et cetera,
11	et cetera.
12	"And I responded to him, I said, you have
13	your own merits you have your own position
14	in the case, we feel very strong about our
15	position in the case, let's agree that we both
16	differ in that regard, we feel very strong on
17	the merits of our case but I think we both can
18	agree that there are vulnerabilities perhaps
19	to each of our cases and maybe it would be
20	useful to talk about our discussions or have
21	discussions around concepts for potential
22	settlement.
23	"QUESTION: Did he respond?
24	"ANSWER: Oh, sure. He responded and was
25	adamant in his position, again continually

1	reinforced or restated his position that they
2	would prevail, that all we're doing is trying
3	to prevent them from coming on the market,
4	that we'll be hit with trouble (sic) damages
5	and that they feel very strong in their
6	position that there would be a lot of harm
7	come to us. And again I reinforce that the
8	position is yours, ours is ours, we feel very
9	strongly in our case and will prevail but
10	perhaps there's a middle ground where we can
11	seek a compromise.
12	"QUESTION: Did that elicit any movement
13	from Mr. Troup in his position?
14	"ANSWER: Mr. Troup's position was that,
15	in his mind, the only settlement was for us to
16	pay them to settle the situation.
17	"QUESTION: Did Mr. Troup say anything
18	about when he wanted to come to market under a
19	settlement?
20	"ANSWER: I don't recall a specific date,
21	but I do recall that he wanted his product on
22	the market within the next year."
23	MR. GINSBURG: Page 65, line 24:
24	"ANSWER: I mean, we had a discussion
25	rather extensively about his point about

1	paying us paying them to end the
2	litigation, and he was pretty forceful in
3	that, very forceful as a matter of fact, and I
4	was very forceful in saying, we simply cannot
5	do that.
6	"QUESTION: Did Mr. Troup indicate how
7	much money he wanted to receive from
8	Schering-Plough for the settlement?
9	"ANSWER: I recall. I recall in the
10	course of our discussions, and I believe it
11	was at that first meeting, I believe it was at
12	that first meeting, that he was using in the
13	neighborhood of he wanted a payment in the
14	neighborhood of 60 to \$70 million from
15	Schering to Upsher-Smith to end the
16	litigation."
17	MR. GINSBURG: Page 66, line 18:
18	"QUESTION: Did Mr. Troup say anything
19	about where he got his figures?
20	"ANSWER: I recall that he had discussed
21	that they had run some models indicating the
22	impact, if you will, of their product on the
23	market upon our K-Dur 20 milliequivalent, and
24	that served as the basis for what they felt he
25	should receive as a payment for the litigation

1	to end.
2	"QUESTION: Did he explain how the models
3	tied to the figure?
4	"ANSWER: I just recall generally that
5	from his standpoint, it was a percentage of
6	the, quote, unquote, harm that he felt the
7	product was going to be to Schering being on
8	the market in terms of our market performance
9	of ours. I don't recall the exact percentage.
10	"QUESTION: Was he saying that 60 to \$70
11	million would be Upsher's sales in some time
12	period?
13	"ANSWER: No. As I recall, his position
14	was that the availability of if they
15	prevailed in the litigation, that the
16	availability of their product on the market as
17	a generic to K-Dur 20 would have X impact on
18	Schering in terms of the performance of K-Dur
19	20 in the market and that he felt they should
20	receive a payment that was a percentage of
21	that impact.
22	"QUESTION: Was he talking about the
23	impact on K-Dur 20 in terms of lost sales to
24	Schering?
25	"ANSWER: Yes, and I responded that even

1	if they were to prevail in the litigation and
2	in fact and even if their product was able
3	to come to market, that that scenario for them
4	would not have occurred because we would
5	have if that ever occurred, we would market
6	our own generic formulation, and that they
7	would not be reaping substantial sales in that
8	regard."
9	MR. GINSBURG: Page 57, line 4:
10	"ANSWER: Well, I discussed with Mr.
11	Troup concepts around a potential settlement
12	of a patent case with them.
13	"QUESTION: What did you discuss at the
14	meeting about the settlement of the case?
15	"ANSWER: Well, again at that meeting we
16	discussed potential concepts around a
17	settlement.
18	"QUESTION: What concepts were you
19	discussing?
20	"ANSWER: Could we find a middle ground
21	on the settlement. It was just around those
22	areas I guess.
23	"QUESTION: Did you make a proposal about
24	a possible middle ground?
25	"ANSWER: I recall stating to them or

1	offering, if you will, a concept of if the
2	patent case was settled, allowing them on the
3	market at a point earlier than when our patent
4	on the formulation expired.
5	"QUESTION: Did you discuss when Schering
6	might let Upsher-Smith on the market if the
7	patent case settled?
8	"ANSWER: I recall indicating to them
9	that we would let them on the market at a
10	period if we settled at a period of about a
11	year sooner. I believe early 2006 was the
12	time we were proposing in the concept we were
13	discussing with them.
14	"QUESTION: Were you asking for anything
15	in return?
16	"ANSWER: Yes, the agreement to end the
17	litigation.
18	"QUESTION: Anything else?
19	"ANSWER: No. I don't recall anything
20	else.
21	"QUESTION: Was there any reaction from
22	the Upsher-Smith people to your proposal?
23	"ANSWER: Oh, yes.
24	"QUESTION: What was their reaction?
25	"ANSWER: They wanted to be on the market

1	much	sooner.

- 2 "QUESTION: Did they mention a date when
- 3 they would like to be on?
- 4 "ANSWER: I don't recall a specific date,
- 5 but I do recall it was a great deal earlier
- than 2006, 2005, 2006, whatever we had offered
- 7 as a proposal.
- 8 "QUESTION: During that meeting, was
- 9 there any movement on either -- excuse me.
- 10 Was there any movement on either side on the
- 11 date for Upsher-Smith to come to market if the
- 12 case was settled?
- 13 "ANSWER: I do recall, there wasn't a lot
- of movement at that time."
- 15 MR. GINSBURG: That's all, Your Honor, from Mr.
- 16 Driscoll's investigational hearing.
- 17 JUDGE CHAPPELL: Ms. Shores?
- 18 MS. SHORES: We do have a brief
- 19 counter-designation, Your Honor. Your Honor, I'd like
- 20 to read -- to put this in context, what they read to
- 21 you, just a brief Q and A, and then read what they left
- out, which is a brief Q and A, the question and answer
- 23 that immediately follows.
- JUDGE CHAPPELL: Okay.
- MS. SHORES: And I'm starting from their

1	designations at page 65, line 24.
2	"THE WITNESS: I mean, we had a
3	discussion rather extensively about his point
4	about paying us paying them to end the
5	litigation, and he was pretty forceful in
6	that, very forceful as a matter of fact, and I
7	was very forceful in saying, we simply cannot
8	do that.
9	"BY MS. BOKAT:
10	"QUESTION: Did Mr. Troup indicate how
11	much money he wanted to receive from
12	Schering-Plough for the settlement?
13	"ANSWER: I recall. I recall in the
14	course of our discussions, and I believe it
15	was at that first meeting, I believe it was at
16	that first meeting that he was using in the
17	neighborhood of he wanted a payment in the
18	neighborhood of 60 to \$70 million from
19	Schering to Upsher-Smith to end the
20	litigation."
21	MS. SHORES: That's the portion they read to
22	Your Honor, and here's our counter-designation:
23	"QUESTION: Did you indicate that
24	Schering was not prepared to pay 60 or \$70
25	million?

1	"ANSWER: I indicated very forcefully
2	that Schering was not going to pay any sum to
3	Upsher-Smith simply for them to stay off the
4	market."
5	MS. SHORES: That concludes our
6	counter-designation, Your Honor.
7	JUDGE CHAPPELL: Thank you.
8	MR. CARNEY: Your Honor, Upsher-Smith just has
9	one brief counter-designation. This relates to the
10	first meeting described by Mr. Driscoll, and this is at
11	page 65, line 11:
12	"QUESTION: Did you say anything about
13	when Schering might be willing to let
14	Upsher-Smith come on the market at this
15	specific meeting?
16	"ANSWER: I don't recall at that specific
17	meeting talking about from our standpoint a
18	date when they might come on the market from
19	our standpoint. I don't recall that at that
20	meeting.
21	"QUESTION: Was anything else discussed
22	at that meeting?
23	"ANSWER: No. As I stated earlier
24	well, we did agree that we would go back and
25	think about it and that if possible or if we

1	both agreed after the meeting we'll get
2	together again within the next four weeks."
3	MR. CARNEY: That's all, Your Honor, from
4	Upsher-Smith regarding his investigative hearing.
5	JUDGE CHAPPELL: Thank you.
6	MR. GINSBURG: The next set of testimony we
7	would like to read, Your Honor, is from Mr. Raman
8	Kapur's investigational hearing of July 21st, 2000.
9	MS. BOKAT: And Mr. Kapur is head of Schering's
10	generic business.
11	MR. GINSBURG: Line 47 page 47, line 4:
12	"QUESTION: Would you describe for me the
13	discussions that were held in Minneapolis?
14	"ANSWER: Well, the basic discussions
15	focused on the basic discussions focused on
16	K-Dur. I tried to get some discussion going
17	on cholestyramine, but we didn't spend very
18	much time on it because Ian said we'll get to
19	that and he was more focused on K-Dur and
20	Marty was focused on K-Dur and Upsher-Smith's
21	product. I didn't get into the discussion
22	very much on the cholestyramine.
23	"QUESTION: What was discussed about
24	K-Dur?
25	"ANSWER: I didn't focus on it too much,

but my general recollection is that Marty

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2	wanted to give to let Upsher-Smith in
3	earlier than the this is my general
4	recollection. Marty wanted to let
5	Upsher-Smith in earlier than the patent
6	expiration. Marty told Ian that he could not
7	entertain the idea of paying him anything for
8	staying off the market or to and Marty
9	explored with Ian if there was some way that
10	Upsher-Smith and Key could collaborate on
11	other things, things other than K-Dur, which
12	would add other commercial products, which
13	would add value to both companies, which would
14	result in a gain for Upsher-Smith, result in a
15	gain for Key.
16	"My recollection is that they didn't
17	reach a resolution because Ian was asking for,
18	my best recollection is somewhere around \$40
19	million or so and Marty said he couldn't
20	entertain that because there's no way he could
21	pay him anything. But, if there was a way
22	that Marty and Ian could find which would

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result in creating value for both companies

and profit for both companies, another

commercial deal, he would listen to that.

1	But, he couldn't he couldn't pay him any
2	money. That's my recollection of the sum and
3	substance of that meeting. It didn't so,
4	they were really not able to they were on
5	different tracks."
6	MR. GINSBURG: Page 53, line 1:
7	"QUESTION: Do you recall whether Niacor
8	was discussed at that meeting?
9	"ANSWER: My best recollection is that it
10	did not come up at that meeting. It came up
11	at the next meeting. But, I don't recall for
12	sure exactly when which meeting it came up
13	at."
14	MR. GINSBURG: Page 104, line 9:
15	"QUESTION: When Mr. Troup was talking
16	about the money he wanted to receive from
17	Schering, was he looking for a revenue stream
18	to replace his generic version of K-Dur?
19	"ANSWER: At which point?
20	"QUESTION: At the time you first became
21	involved in the discussions.
22	"ANSWER: I was involved in the
23	discussions, but I was involved in I was
24	involved in a at different times and
25	different capacities.

1	"QUESTION: Right. I was trying to go
2	back to the first meeting you attended in
3	Minneapolis. At that time, is Mr. Troup
4	looking for a revenue treatment replacement
5	for his generic version of K-Dur 20?
6	"ANSWER: I really didn't focus on the
7	discussions, but that was my impression, that
8	he was looking for a revenue stream to replace
9	his"
10	MR. GINSBURG: Page 53, line 14:
11	"QUESTION: Did you have any subsequent
12	discussions with Upsher-Smith?
13	"ANSWER: Yes.
14	"QUESTION: Would you describe the next
15	discussion?
16	"ANSWER: My recollection is that at the
17	next discussion, the idea of Niacor came up.
18	But, again, my recollection is not really
19	clear whether it came up during that last
20	meeting. My best recollection is that it came
21	at the next meeting. And at that meeting it
22	was discussed the issue of Schering licensing
23	Niacor and the fact that Schering had
24	international capability to be able to market
25	such a product.

1	"QUESTION: Was the discussion with
2	Upsher-Smith after the Minneapolis meeting a
3	telephone call or a face to face meeting?
4	"ANSWER: Again, my recollection is there
5	was a face to face meeting in New York. I
6	don't know whether there was a telephone call
7	in between or not or in New Jersey, rather.
8	I don't recall whether there was a telephone
9	conversation in between because it's very
10	difficult these things came together. It's
11	very difficult to keep things completely
12	segregated. But, my recollection is it came
13	up at the next meeting. That was the sum and
14	substance was some exploration on the Niacor
15	and Schering's capability in the international
16	arena."
17	MR. GINSBURG: Page 70, line 9:
18	"QUESTION: Who attended that Minneapolis
19	meeting?
20	"ANSWER: That was Jeff Wasserstein, John
21	Hoffman and myself.
22	"QUESTION: Who attended on behalf of
23	Upsher-Smith?
24	"ANSWER: Ian Troup was there, and again,
25	there may have been one other person from

1	Upsher-Smith, and I think I don't know
2	whether he was a part of the meeting or not,
3	but I think Paul Thompson made the trip up
4	there as well.
5	"QUESTION: What was Mr. Thompson's role?
6	"ANSWER: Mr. Thompson does licensing
7	agreements.
8	"QUESTION: For Schering or for
9	Upsher-Smith?
10	"ANSWER: For Schering. He's part of the
11	Schering-Plough Legal Department."
12	MR. GINSBURG: Page 118, line 7:
13	"QUESTION: Let's focus for a minute on
14	14. Why did you strike through 25 and
15	handwrite in 28?
16	"ANSWER: Because Ian wouldn't agree to
17	the 25.
18	"QUESTION: So, had you prepared Exhibit
19	14, and then as a result of subsequent
20	conversation with Mr. Troup, struck through
21	what he didn't agree to?
22	"ANSWER: My recollection is that I faxed
23	something to him. He did not agree with that,
24	with what I had faxed him. We talked on the
25	phone and he wanted cost plus 30 percent and

1	the 28 million. The 12 million, that's what
2	we finally agreed to. So, whether it was, you
3	know, what exactly that page had on it in
4	terms of handwriting and so on, I don't
5	recall. But, I do know that that was the
6	result of our negotiation.
7	"QUESTION: So, to double back to Mr.
8	Schildkraut's good question, did you fax
9	Exhibit 14 to Mr. Troup without the
10	handwriting?
11	"ANSWER: Yes."
12	MR. GINSBURG: That concludes, Your Honor, our
13	readings from Mr. Kapur's investigational hearing.
14	JUDGE CHAPPELL: Ms. Bokat, how many more are
15	there?
16	MS. BOKAT: I'm sorry, Your Honor?
17	JUDGE CHAPPELL: How many more readings are
18	there?
19	MS. BOKAT: Let's see, that would leave Mr.
20	Kapur's deposition, Mr. Hoffman's investigational
21	hearing and deposition and Mr. Wasserstein's
22	investigational hearing.
23	JUDGE CHAPPELL: Okay. What happened to Mr.
24	Carney?

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Were you able to complete your

- 1 counter-designations for the transcripts that are being
- 2 read from today?
- 3 MR. CARNEY: Yes, Your Honor, we did.
- 4 JUDGE CHAPPELL: Okay.
- 5 MR. CARNEY: Thank you.
- JUDGE CHAPPELL: Ms. Shores, do you have some
- 7 counter-designations?
- MS. SHORES: We do, Your Honor, and Ms. Bieri
- 9 is going to question Mr. Loughlin with the Court's
- 10 permission.
- 11 MS. BIERI: Your Honor, if I were to read the
- 12 question and answer to really put it in context, it
- would be half a page, so can I simply say that we are
- 14 going back to the first meeting in the series of
- 15 meetings?
- JUDGE CHAPPELL: Right, that's fine.
- MS. BIERI: Starting at page 49, line 9:
- 18 "QUESTION: Did Mr. Troup explain where
- he got his \$40 million figure?
- 20 "ANSWER: I don't recall because I really
- 21 wasn't focused on that part of the
- 22 negotiation. I just remember in general
- terms, the sum and substance, but I don't
- recall the details of what went on.
- 25 "QUESTION: What did Mr. Troup want the

1	\$40 million for or what was he going to give
2	in return?
3	"ANSWER: You know, again, I don't
4	recall, you know, the details of this thing.
5	I just remember the sum and substance was that
6	Marty said he couldn't pay and Ian said he
7	wanted it and Marty said, you know, if you can
8	generate profits for Schering by promoting
9	something let's examine those things. They
10	were just on different tracks.
11	"QUESTION: Did Mr. Driscoll say why he
12	would not pay Mr. Troup?
13	"ANSWER: He said as my recollection
14	is he told him his legal people"
15	MS. BIERI: Skipping to page 50, line 7.
16	"ANSWER: that his legal people would
17	not allow him to do that. They saw it as
18	being problematic and it was just not
19	therefore, he really couldn't do anything.
20	That his legal people wouldn't allow him and
21	they wouldn't allow him to do that."
22	MS. BIERI: Page this is reading an extra
23	question and answer to put the next one in context,
24	page 104, line 19:
25	"QUESTION: Right. I was trying to go

1	back to the first meeting you attended in
2	Minneapolis. At that time, is Mr. Troup
3	looking for a revenue treatment replacement
4	for his generic version of K-Dur 20?
5	"ANSWER: I really didn't focus on the
6	discussions, but that was my impression, that
7	he was looking for a revenue stream to replace
8	his
9	"QUESTION: Was Mr. Troup saying at that
10	time that he would be willing to keep his
11	generic product off the market if Schering
12	were willing to make payments to him?
13	"ANSWER: I don't recall any such
14	discussion. Now, where I was involved, I
15	don't recall any such discussions. You know,
16	I was not focusing on the discussion that was
17	going on for at that stage. I was not
18	focusing on the discussion on the K-Dur front.
19	I was there to try and get some products for
20	myself."
21	MS. BIERI: Page 50, line 24:
22	"QUESTION: Do you recall whether at that
23	meeting Mr. Driscoll said when Schering would
24	be willing to let Upsher-Smith come to market
25	with their generic of K-Dur?

Τ	"ANSWER: I don't specifically recall
2	whether it was at that meeting or somewhere
3	else. But, I seem to recall that he was
4	splitting the time. But, I don't recall
5	exactly. I couldn't give you the details and
6	of the timing and dates and so on, except
7	that I don't recall the exact dates of
8	but I think it may have been, you know, 2001
9	type of time frame.
10	"QUESTION: When you mentioned splitting
11	the time, that's splitting the interval
12	between what and what?
13	"ANSWER: Again, my recollection is very
14	general between the date that they were
15	discussing and the patent expiration or
16	somehow he came up with kind of that thing.
17	But, I don't have a specific recollection of
18	exactly how he arrived at the date, but my
19	general recollection is it was a question of
20	splitting the time somehow, saying, look, why
21	don't we just settle it on this basis that we
22	let you in. That's my general recollection."
23	MS. BIERI: Page 55, line 13.
24	"QUESTION: You mentioned that Niacor was
25	discussed at this meeting in Kenilworth. What

1	was discussed about Niacor at that meeting?
2	"ANSWER: My recollection is that, Ian
3	brought up that he had a product that was like
4	the Kos product, the Kos Niaspan product which
5	we had written about and that he was in a
6	pretty advanced stage. He was planning a
7	submission by the end of the year and the work
8	had pretty much been done.
9	"What seemed particularly attractive was
LO	it was a late stage product. It's very
L1	difficult to find anybody willing to license
12	late stage products because the products
13	where, as you know, when you're developing a
L 4	product, a submission for the FDA, you have to
15	go through all the testing and the various
16	processes that go with it. And, usually when
L7	people want to license something out, they
18	want to license it out to you at the earliest
19	stages before they have done all the work for
20	it for brand products because everyone is
21	looking, all pharmaceutical companies look for
22	late stage products. So, this seemed like a
23	great find to have a late stage product where
24	the submission was going to be made in just a
25	few months time.

1	"QUESTION: Was it Mr. Troup who first
2	mentioned Niacor at this meeting as opposed to
3	a Schering person?
4	"ANSWER: I believe so, yeah.
5	"QUESTION: Did he provide any
6	information about Niacor beyond that he
7	expected to submit it to the FDA by the end of
8	that year?
9	"ANSWER: I believe he did subsequently
10	provide some information including other data
11	from some clinical trials and some
12	presentations he made and I yeah, he
13	presented some data and he said he had also
14	been in discussion with some companies in
15	Europe. That's my recollection. He had a
16	data package."
17	MS. BIERI: Page 58, line 10:
18	"QUESTION: Did anyone at the meeting in
19	Kenilworth ask Upsher-Smith for the
20	information about Niacor?
21	"ANSWER: Yeah, I believe I don't
22	recall, you know, who did, but I believe that
23	we did ask them for information. Someone
24	asked them for information."
25	MS. BIERI: To put the next counter in context,

1	can we go to page 70, line 9:
2	"QUESTION: Who attended that Minneapolis
3	meeting?
4	"ANSWER: That was Jeff Wasserstein, John
5	Hoffman and myself.
6	"QUESTION: Who attended on behalf of
7	Upsher-Smith?
8	"ANSWER: Ian Troup was there and again
9	there may have been one other person from
10	Upsher-Smith and I think I don't know
11	whether he was part of the meeting or not, but
12	I think Paul Thompson made the trip up there
13	as well."
14	MS. BIERI: Skipping to page 71, line 2:
15	"QUESTION: What was discussed at that
16	meeting, the second Minneapolis meeting?
17	"ANSWER: At this meeting we basically
18	discussed the terms for we apprised them,
19	Jeff apprised them and I apprised them of our
20	interest in the Niacor product, that global
21	marketing had looked at it, they felt they
22	could do a decent job with it, a good job with

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it, Schering would be a good partner and Jeff

had concluded that it was worth licensing the

product and he wanted to get the deal done.

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Τ	So, it was a negotiation back and forth with
2	respect to the terms.
3	"QUESTION: Before this June meeting in
4	Minneapolis, had you and Mr. Wasserstein
5	discussed what the licenses were worth?
6	"ANSWER: Mr. Wasserstein and I, I don't
7	know exactly at what point he told me that,
8	but Mr. Wasserstein had discussed this with
9	global marketing and had come to the
10	conclusion that it was worth 70 million. The
11	question really was, what was the best we
12	could negotiate? In other words, the offer
13	that Ian had made, and to Jeff Wasserstein
14	seemed very attractive for a late stage
15	product and it was just a question of
16	negotiating the best terms."
17	MS. BIERI: Skipping to page 72, line 10:
18	"QUESTION: How did the how did the
19	discussion about the value of the license
20	unfold at the meeting?
21	"ANSWER: We did all the normal things
22	that you do in negotiations, which is to try
23	and tell him it was worth less and he would
24	say to us it was worth more and then we would
25	just go back and forth and that's basically

1 how it went. He was pretty inflexible about

- 2 the money. We had some side bars amongst
- 3 ourselves with respect to negotiation as well
- 4 because Jeff thought 70 was a good deal and we
- 5 should do it and I thought that my role was as
- a negotiator and I thought that he could do
- 7 better. So, I told them that let's at least
- 8 try and make the ten contingent because even
- 9 though, you know, launches in the different
- 10 markets. That's how basically the discussion
- 11 went back and forth."
- MS. BIERI: That's all, Your Honor. Thank you.
- JUDGE CHAPPELL: Thank you.
- MR. CARNEY: Nothing for Upsher-Smith, Your
- 15 Honor.
- 16 MR. GINSBURG: We would now like to read the
- 17 testimony of Mr. Raman Kapur from his deposition of
- 18 October 18, 2001.
- 19 Page 18, line 17:
- 20 "QUESTION: Did the subject of Niacor-SR
- come up at the May 28th meeting?
- "ANSWER: No."
- MR. GINSBURG: Page 23, line 20:
- 24 "QUESTION: Was Mr. Troup asking for an
- entry date earlier than 2001?

1	"ANSWER: Yeah. Again, you know, I
2	there were discussions between them. I didn't
3	focus on what he may have asked for. He may
4	have asked for an earlier date, but I don't
5	recall the entire discussion that took place
6	between them because I was not focused on it.
7	I know that he wanted he would have wanted
8	immediate entry if he could have had it as
9	part of this lawsuit."
10	MR. GINSBURG: Page 75, line 4:
11	"QUESTION: I want to see if I can get
12	this two-day period clear. There was a
13	meeting in Minneapolis on the 16th of June.
14	Is that right?
15	"ANSWER: That's right.
16	"QUESTION: Do you recall when you left
17	that meeting?
18	"ANSWER: Do I recall when? What time we
19	left?
20	"QUESTION: Yes. What time of the day?
21	"ANSWER: It was sometime in the
22	afternoon or early evening or something. I
23	don't recall frankly the precise time.
24	"QUESTION: Did you fly back on June 16th
25	from Minneapolis back to New Jersey?

1	"ANSWER: That's my recollection, that we
2	went there in the morning and came back in the
3	evening or afternoon or evening or whatever
4	time it was.
5	"QUESTION: After your plane landed
6	after your plane arrived in New Jersey, did
7	you go back to the office?
8	"ANSWER: I don't have a clear
9	recollection of it may have been I don't
10	know. I don't recall. I don't have a clear
11	recollection. I just know that there was a
12	lot of negotiation back and forth, and I don't
13	recall, you know, what took place where and
14	what time. I just know that there was a lot
15	of discussions over that period.
16	"QUESTION: In the night of June 16th to
17	June 17th, were you having phone discussions
18	with people from Upsher-Smith?
19	"ANSWER: I believe so, yeah. I believe
20	I was. Either it was late at night or early
21	morning or it was strange hours.
22	"QUESTION: So, it might have been early
23	in the morning of June 17. Is that right?
24	"ANSWER: As well yeah, I think it may
25	have been both, but, you know, I don't have a

1	precise recollection of all the all the
2	times. I just know it was a period of intense
3	discussion, and I know that some of those
4	discussions took place at unusual hours by
5	telephone."
6	MR. GINSBURG: Page 80, line 13:
7	"QUESTION: Kapur Exhibit 35, is that
8	something, if we just for the moment ignore
9	the handwriting and think just about the
10	printed page, is that something that you sent
11	to Mr. Troup?
12	"ANSWER: I may have. This is prepared
13	by me, so. And I did send him something that
14	laid out the terms. And this could be it.
15	Excluding the handwriting.
16	"QUESTION: Did you prepare this document
17	on June 17th, 1997?
18	"ANSWER: Yes, I did.
19	"QUESTION: Do you recall whether you
20	sent it to Mr. Troup that day?
21	"ANSWER: I believe I did, yes.
22	"QUESTION: Is that your handwriting on
23	the document?
24	"ANSWER: I believe so.
25	"QUESTION: Did you put the handwriting

1	on it after you had sent it to Mr. Troup?
2	"ANSWER: I believe so. That was because
3	Ian wanted I proposed cost plus 25 percent
4	and Ian wanted cost plus 30 percent. That's
5	where Ian adjusted the amounts as well that we
6	had offered 25, 20 and 15 and he wanted 28 and
7	the last one to be 12.
8	"QUESTION: When you talk about 25, 20
9	and 15, are those the installment payments?
LO	"ANSWER: That's correct. These are the
11	installment payments for licensing of the
L2	Niacor-SR product.
13	"QUESTION: After you sent this
L 4	document well, first I should ask you did
15	you send it to Mr. Troup by fax?
16	"MS. SHORES: Objection, I think he said
L 7	he believed he sent it or he may have sent it.
18	"ANSWER: I believe. I believe I would
L 9	have sent it by fax.
20	"QUESTION: Did you have
21	"ANSWER: Without the handwriting, you
22	know.
23	"QUESTION: Did you have phone
24	conversations with Mr. Troup about the
25	agreement after you may have sent him this

- 1 document?
- 2 "ANSWER: Yes.
- 3 "MR. CURRAN: Objection. Foundation.
- 4 Talking about what agreement?
- 5 "QUESTION: Was it during a phone
- 6 conversation with Mr. Troup that you made the
- 7 handwritten notations on Kapur Exhibit 35?
- 8 "ANSWER: I believe so. I believe that
- 9 that's where -- that was the result of the
- 10 phone discussion.
- 11 "QUESTION: Do you remember what day the
- 12 phone discussion was?
- 13 "ANSWER: I believe it was on the same
- day. It's my general recollection. You know,
- I don't -- it's very difficult to keep every
- 16 conversation and time in mind, but that's my
- 17 recollection, that it was on the same day."
- MR. GINSBURG: That's all the readings from Mr.
- 19 Kapur's deposition that we have, Your Honor.
- MS. SHORES: We have no counter-designations,
- 21 Your Honor.
- 22 MR. CARNEY: No counter-designations for
- 23 Upsher-Smith, Your Honor.
- JUDGE CHAPPELL: Okay.
- MR. GINSBURG: The next testimony we would like

- 1 to read is from Mr. John Hoffman, from his
- 2 investigational hearing of July 25th, 2000.
- 3 MS. BOKAT: And Mr. John Hoffman is in-house
- 4 counsel to Schering-Plough.
- 5 MS. SHORES: Your Honor, he's staff vice
- 6 president in charge of litigation and antitrust at
- 7 Schering-Plough.
- 8 JUDGE CHAPPELL: Okay.
- 9 MR. GINSBURG: Page 32, line 8:
- 10 "QUESTION: Where did the subsequent
- 11 meeting occur?
- 12 "ANSWER: The next one I know about is in
- 13 Kenilworth in the law department conference
- 14 room."
- MR. GINSBURG: Page 36, line 10:
- 16 "QUESTION: Was anything else discussed
- 17 at this meeting in the law department
- 18 conference room about settlement of the
- 19 lawsuit?
- 20 "ANSWER: Not that I recall. That's
- 21 not -- let me explain. I recall Ian Troup
- saying that while he understood the construct
- 23 under which we were going to settle the
- 24 lawsuit, that Upsher-Smith had a need for
- income, and it would have to be -- we would

1	have to do some sort some other sort of
2	deal so that they could have some income, and
3	discussing that that was okay, as long as that
4	deal stood on its own two feet."
5	MR. GINSBURG: Page 41, line 4:
6	"QUESTION: Was anything else discussed
7	at the meeting in the law department
8	conference room?
9	"ANSWER: Other than pleasantries, I
L 0	don't recall anything, no. I know at some
11	point we got data from Upsher-Smith on this
12	sustained release niacin product. I don't
13	know whether they brought it to that meeting
L 4	and gave it to us or whether we asked for it
15	at that meeting. My sense is they brought it
L 6	to that meeting, but if not, then we certainly
L7	asked for some data, clinical data that they
18	had on the product."
L 9	MR. GINSBURG: Page 46, line 24:
20	"QUESTION: Were there meetings between
21	Schering and Upsher-Smith people after this
22	meeting in the law department conference room?
23	"ANSWER: There was a meeting in
24	Minneapolis at Upsher-Smith's office."
25	MR GINSRURG: Page 49. line 16:

1 "QUESTION: How long did the meeting

- 2 last?
- 3 "ANSWER: It was -- I remember we flew
- 4 out on an awfully early plane. I think it was
- 5 6 o'clock, and I live an hour and a half from
- the airport. I think it began about 9:00, and
- 7 my sense is we left there in the afternoon.
- 8 So, it was a long meeting."
- 9 MR. GINSBURG: That's all, Your Honor, we have
- 10 from Mr. Hoffman's investigational hearing. Thank you.
- MS. BIERI: Schering does have some counters,
- 12 Your Honor.
- 13 Just for context, we're starting at page 32,
- 14 line 8:
- 15 "QUESTION: Where did the subsequent
- 16 meeting occur?
- 17 "ANSWER: The next one I know about is in
- 18 Kenilworth in the law department conference
- 19 room."
- MS. BIERI: Skipping to page 35, line 3:
- "QUESTION: Was there any discussion of
- Schering making payments to Upsher-Smith in
- order to settle the lawsuit?
- "ANSWER: I don't recall whether that was
- asked for directly. I recall that it was my

1	sense that that was something they thought we
2	should do. And I recall telling them we were
3	not going to do that."
4	MS. BIERI: Page 36, line 10:
5	"QUESTION: Was anything else discussed
6	at this meeting in the law department
7	conference room about settlement of the
8	lawsuit?
9	"ANSWER: Not that I recall. That's
10	not let me explain.
11	"I recall Ian Troup saying that while he
12	understood the construct under which we were
13	going to settle the lawsuit, that Upsher-Smith
14	had a need for income. And it would have to
15	be we'd have to do some other sort of deal
16	so they could have some income, and discussing
17	that that was okay, as long as that deal stood
18	on its own two feet."
19	MS. BIERI: Page 37, line 7:
20	"QUESTION: You said the deal would have
21	to stand on its own two feet?
22	"ANSWER: Uh-huh.
23	"QUESTION: Can you explain what you
24	meant by that?
25	"ANSWER: It had to be a separately

1 valued deal that we would do with or without

- 2 the settlement."
- 3 MS. BIERI: That's all, Your Honor.
- 4 JUDGE CHAPPELL: Thank you.
- 5 MR. CARNEY: No counter-designations for
- 6 Upsher-Smith.
- JUDGE CHAPPELL: Okay, thanks.
- 8 MR. GINSBURG: The next set of testimony we'd
- 9 like to read is from Mr. Hoffman's deposition of
- 10 October 26th, 2001.
- 11 Page 49, line 11:
- 12 "QUESTION: Were the licenses in any way
- connected to the ongoing litigation with
- 14 Upsher-Smith?
- 15 "ANSWER: Yes, in some way.
- "QUESTION: In what way?
- 17 "ANSWER: Let me answer it this way,
- because it involves what Mr. Smith -- what Mr.
- 19 Troup told me on that subject. In our meeting
- in Kenilworth, I think it was after -- I know
- it was after I had said, Mr. Troup, we can go
- on like this for a long time, but we've
- already agreed on September 1, 2001, and we're
- here to discuss licensing. He said
- 25 something -- and I'm going to paraphrase but

1	pretty close that's all well and good for
2	you to say. We can reach that agreement on
3	the date, and that's fair, but we have cash
4	needs. And I said something to the effect,
5	well, if we can reach an agreement that stands
6	on its own two feet, I would be comfortable
7	with that."
8	MR. GINSBURG: Page 41, line 7:
9	"QUESTION: Now, in Minneapolis, you
10	mentioned the last meeting you attended in
11	Minneapolis?
12	"ANSWER: Yes. I only attended one
13	meeting in Minneapolis.
14	"QUESTION: Okay, okay.
15	"ANSWER: On this subject or with
16	Upsher-Smith for that matter.
17	"QUESTION: Now, after returning from
18	this meeting, were there any further
19	negotiations with Upsher-Smith after?
20	"ANSWER: There were some telephone
21	conversations. I wouldn't characterize them
22	as negotiations in a broad sense, and I should
23	correct my prior the investigative hearing
24	on this subject. It's one of the things I
25	noticed when I read that and having looked at

1	some of these documentation.
2	"We came back on the evening or afternoon
3	of the 16th, and I thought we signed the
4	agreement the next morning at 3:00 a.m. It's
5	a day later. So, we came back on the 16th, we
6	had some discussions with Upsher-Smith. I
7	recall particularly a phone call with Mr.
8	Cannella where he gave me some comments on a
9	draft of the of what you've marked as
10	Exhibit 2.
11	"QUESTION: Okay, yes.
12	"ANSWER: And I recall that Mr.
13	Wasserstein was reviewing it. Mr. Kapur and I
14	think they were having other discussions
15	either with Paul Thompson or with Ian, but
16	the it was in the wording of the document.
17	I don't think anything of substance changed in

"MR. NIELDS: Just so it's clear, I think the witness is saying that in his earlier testimony, he said that he believed the final agreement was signed at 3:00 in the morning after the meeting in Minneapolis, and now he's

that process. Then after the day of the 17th,

we signed it up at about 3:00 a.m. or so on

the morning of the 18th.

saying he believes it was signed at 3:00 on

- 2 the morning a day later, so that two mornings
- 3 after the meeting in Minneapolis.
- 4 "THE WITNESS: Right.
- 5 "QUESTION: Okay.
- 6 "ANSWER: But if I'm correct, and maybe
- 7 this just makes it easier, if we were in
- 8 Minneapolis on Monday, I think I previously
- 9 testified that I thought we signed it on
- 10 Tuesday morning at 3:00 a.m. I believe it was
- 11 Wednesday morning at 3:00 a.m."
- MR. GINSBURG: That's all the readings we have
- from Mr. Hoffman's deposition, Your Honor.
- MS. SHORES: We have no counter-designations,
- 15 Your Honor.
- MR. CURRAN: Your Honor, we have no
- 17 counter-designations, but maybe I should add that
- 18 there's reference in that last passage to Mr. Cannella.
- 19 For your information, he was outside counsel to
- 20 Upsher-Smith with regard to these negotiations.
- JUDGE CHAPPELL: Thank you, Mr. Curran.
- Mr. Ginsburg?
- 23 MR. GINSBURG: The next reading we would like
- 24 to do is from Mr. Jeffrey Wasserstein's investigational
- hearing of September 14th, 2000.

1 MS. BOKAT: At the time of the agreement

- 2 between Schering and Upsher-Smith, Jeffrey Wasserstein
- 3 was vice president of business development for
- 4 Schering.
- 5 MS. SHORES: Staff vice president for corporate
- 6 business development, that's essentially correct. At
- 7 the time of the taking of his investigational hearing,
- 8 he was the president and general manager of
- 9 Schering-Plough Canada.
- 10 JUDGE CHAPPELL: Thank you.
- MR. GINSBURG: Page 47, line 9:
- "QUESTION: Okay, what can you recall
- about that meeting?
- "ANSWER: Could you be a little bit more
- 15 specific?
- 16 "QUESTION: Just in general, tell me
- everything you recall about the meeting.
- 18 "ANSWER: I recall that myself, John
- 19 Hoffman, Paul Thompson and Ray Kapur flew out
- 20 to meet with Mr. Ian Troup. I recall that Ian
- 21 Troup was there. I seem to vaguely recall
- that there may have been somebody else from
- his company who may have sat in for a part of
- the meeting and that we went back and forth on
- a number of points that had been I guess open

1	issues up to that stage in the negotiation and
2	that at the end of the meeting, there was
3	enough sort of general agreement and
4	understanding that we were getting close
5	enough to put together some terms of agreement
6	and see if we could finalize some of the
7	remaining open issues."
8	MR. GINSBURG: Page 88, line 20:
9	"QUESTION: Do you recall any
10	conversation about Upsher-Smith wanting a
11	stream of income to replace what they thought
12	their potassium chloride product would earn?
13	"ANSWER: I recall that they were very
14	insistent on one of their deal points, that
15	they get an up-front payment and cash as part
16	of the license deal.
17	"QUESTION: Do you recall that? And when
18	you say 'they,' are we talking about Mr.
19	Troup?
20	"ANSWER: Yes, Mr. Troup.
21	"QUESTION: Because he was the only one
22	speaking, right?
23	"ANSWER: Yes, you're right. I'm using
24	'they' to represent Mr. Troup, their
25	president, and Mr. Troup was insistent about a

					-							
2		"(	QUES	STION:	А	str	ream	of	ind	come.	Did	he
3	tie	it	to	replace	e t	the	inco	ome	he	would	not	get

5 "ANSWER: He may have. I don't recall specifically right now.

from the potassium chloride?

- 7 "QUESTION: But he may have said that?
- 8 "ANSWER: He may have, sure.

stream of income.

- 9 "QUESTION: But you remember he was being 10 insistent on getting the up-front payments?
- 11 "ANSWER: Yes."

1

4

- MR. GINSBURG: Page 100, line 22:
- "QUESTION: Okay, and could you turn to the page marked SP 1200246.
- "ANSWER: Yes.
- "QUESTION: Do you see on the second

  paragraph the line that starts, 'In connection

  with settlement discussions of a patent

  litigation brought by Key Pharmaceuticals

  against Upsher-Smith involving Upsher-Smith's

  Klor Con M20 potassium chloride product,

  Upsher-Smith informed us that they were
- seeking an income stream to replace the income
- that Upsher-Smith had anticipated earning if
- it were able to successfully defend against

1	Key's infringement claims'? Do you see that
2	line?
3	"ANSWER: Yes.
4	"QUESTION: Does that refresh your
5	recollection at all about whether Mr. Troup
6	told you that he was looking for an income
7	stream to replace what they thought they would
8	have earned on their own potassium chloride
9	product?
10	"ANSWER: A bit, yes.
11	"QUESTION: Do you recall now him saying
12	that?
13	"ANSWER: I a bit, yes.
14	"QUESTION: And that would have been at
15	the meeting in Minneapolis, is where he would
16	have said that you would have heard it?
17	"ANSWER: At the meeting in Minneapolis

or on phone conversations that evening or as we were finalizing the agreement, it could be -- it could have been in either place."

MR. GINSBURG: Page 97, line 2:

"QUESTION: Do you recall how long it was after you got back, whether it was that evening or some days later, that you finally reached agreement with Upsher-Smith, 'you'

1	being Schering-Plough, reached agreement with
2	Upsher-Smith on all of the points?
3	"ANSWER: What I recall is that all the
4	major points of agreement were reached that
5	evening. Again, I don't recall whether there
6	was any kind of, you know, smoothing out on
7	the edges of language or sort of minor let's
8	sleep on it that happened and signature pages.
9	I don't recall either way.
10	"QUESTION: At some point you did
11	exchange signature pages, you had a signed
12	agreement?
13	"ANSWER: I yes.
14	"QUESTION: Do you have any sense for how
15	long that process how long that was after
16	the meeting?
17	"ANSWER: No. As I said, it may have
18	been that evening or it may have been within
19	the next couple of days.
20	"QUESTION: But would it would have
21	been within a couple of days?
22	"ANSWER: I believe so. I seem to recall
23	that it was, yes.
24	"QUESTION: After your work that evening,
25	at some point you said that one of your tasks

1 was to draw up a document to be presented to

- 2 the board of directors. Is that right?
- 3 "ANSWER: Yes.
- 4 "QUESTION: When did you start working on
- 5 that?
- 6 "ANSWER: Presumably reasonably soon
- 7 after the agreement, but I don't recall
- 8 exactly the date.
- 9 "QUESTION: Okay. But you didn't start
- 10 working on that until after the agreement was
- 11 signed?
- 12 "ANSWER: Yes."
- 13 MR. GINSBURG: That's all the readings, Your
- Honor, from Mr. Wasserstein's investigational hearing.
- MS. BIERI: We have some counter-designations,
- 16 Your Honor.
- JUDGE CHAPPELL: Okay, you may proceed.
- MS. BIERI: Starting at page 88, line 20:
- 19 "QUESTION: Do you recall any
- 20 conversation about Upsher-Smith wanting a
- 21 stream of income to replace what they thought
- their potassium chloride product would earn?
- 23 "ANSWER: I recall that they were very
- insistent on one of their deal points, that
- 25 they get an up-front payment and cash as part

- of a license deal."
- MS. BIERI: Skipping to page 89, line 19:
- 3 "QUESTION: Was that something that
- 4 Schering-Plough would generally rather not do, make the
- 5 up-front payments in a license agreement?
- 6 "ANSWER: As I mentioned earlier, we have
- 7 deals with or without the up-front payments, and
- 8 usually it's -- it's more driven by the people we're
- 9 licensing with, what's their major point of contention,
- 10 whether they want it or not. So, it's not something
- 11 where I think there's a strong bias one way or the
- 12 other."
- MS. BIERI: Going to page 100, line 22:
- "QUESTION: Okay, and could you turn to the
- 15 page marked SP 1200246?
- "ANSWER: Yes.
- 17 "QUESTION: Do you see on the second
- 18 paragraph the line that starts, 'In connection with the
- 19 settlement discussions of patent litigation brought by
- 20 Key Pharmaceuticals against Upsher-Smith involving
- 21 Upsher's Klor Con M20 potassium chloride product,
- 22 Upsher-Smith informed us that they were seeking an
- income stream to replace the income that Upsher-Smith
- 24 had anticipated earning if it were able to successfully
- defend against Key's infringement claims'? Do you see

- 1 that line?
- 2 "ANSWER: Yes."
- MS. BIERI: Skipping to page 105, line 12:
- 4 "QUESTION: The next to last line in that
- 5 paragraph says, 'We informed them that any
- 6 such deal should stand on its own merit
- 7 independent of the settlement.' Do you see
- 8 that line?
- 9 "ANSWER: Yes, I do.
- 10 "QUESTION: And where it says, 'We
- informed them, ' is that Upsher-Smith?
- "ANSWER: I believe so, yes.
- 13 "QUESTION: What do you mean, 'on its own
- merit, independent of the settlement'?
- 15 "ANSWER: Meaning that any licensing deal
- that we were going -- that we were doing with
- 17 Upsher-Smith had to be valued as a licensing
- deal without any consideration of the
- 19 settlement."
- MS. BIERI: That's all, Your Honor.
- JUDGE CHAPPELL: Thank you.
- MR. CARNEY: Nothing, Your Honor.
- MS. BOKAT: That concludes our readings for
- 24 today, Your Honor.
- JUDGE CHAPPELL: Okay. What do you intend to

- do next? Live witness or responsive readings?
- 2 MS. BOKAT: What I would like to do, if it
- 3 pleases the Court, tomorrow morning would be to call
- 4 Professor Timothy Bresnahan, a live witness.
- 5 JUDGE CHAPPELL: Okay. He's coming from the
- 6 east or the west?
- 7 MS. BOKAT: He's a professor at Stanford
- 8 University.
- 9 JUDGE CHAPPELL: It is now approaching if not
- after 5:00 p.m., so we will -- is 9:30 tomorrow
- 11 acceptable for everyone?
- MR. NIELDS: Yes, Your Honor.
- MR. CURRAN: Yes, Your Honor.
- MS. BOKAT: Yes, Your Honor.
- JUDGE CHAPPELL: Did that mode of presentation
- seem to work for the attorneys?
- MR. CURRAN: As to mode, perhaps, Your Honor.
- 18 I -- I was sitting here thinking that those IHs were
- 19 being offered against Upsher-Smith, but we'll deal with
- 20 that at a later date.
- JUDGE CHAPPELL: Conditionally admitted, Mr.
- 22 Curran.
- MR. CURRAN: Very good, thank you, Your Honor.
- 24 JUDGE CHAPPELL: With that, hopefully the
- 25 record will make sense.

1 So, tomorrow we're going to have a live

- 2 witness. Are there more readings to come later?
- 3 MS. BOKAT: Yes, there will be some more.
- 4 JUDGE CHAPPELL: Okay. Is it -- is it a burden
- on you to let the opponents know the order so that, for
- 6 example, if Mr. Carney hasn't done so yet, he can get
- 7 his responsive designations to you? Do they know the
- 8 order you're going to call or you're going to read
- 9 these excerpts?
- 10 MS. BOKAT: What I would propose to do is get
- 11 all our remaining excerpts together -- let me step
- 12 back.
- 13 What we gave respondents' counsel a few days
- 14 ago was a list of all our readings. We've done some
- 15 now. I think what we better do is give them a list of
- 16 the remainder, this time organized by witness, not by
- topic, and in the order of witnesses in which we plan
- 18 to read them.
- 19 JUDGE CHAPPELL: I think that would be helpful,
- 20 if you will agree to do that.
- MS. BOKAT: Yes, Your Honor.
- JUDGE CHAPPELL: Mr. Curran or Mr. Carney, I --
- 23 MR. CURRAN: We can deal with that, Your Honor.
- JUDGE CHAPPELL: Okay.
- MR. CURRAN: Yeah, we'll be ready to

1 counter-designate or counter-read or whatever at any

- 2 appropriate time.
- JUDGE CHAPPELL: It sounds like Mr. Carney did
- 4 get busy.
- 5 MR. CARNEY: Yes, Your Honor.
- 6 MR. CURRAN: Stayed busy.
- JUDGE CHAPPELL: Anything else?
- 8 MS. BOKAT: Your Honor, can I raise one
- 9 housekeeping matter before we conclude for the day?
- 10 JUDGE CHAPPELL: Yes.
- 11 MS. BOKAT: We were reviewing the transcript of
- one of our days of pretrial conference discussing the
- exhibits, and I think there's an error in the
- 14 transcript, and I wanted some guidance from the Court
- on how logistically we should go about creating the
- 16 page.
- 17 This is from Tuesday, January 22nd. Your Honor
- 18 was talking to Mr. Carney and Mr. Meier about some AHP
- 19 exhibits. If I'm reading the page right, it's page
- 20 279, line 16:
- 21 "JUDGE CHAPPELL: These exhibits you just
- listed, Mr. Meier, 165, 66, 67, 70, 467 and 744, are
- those all AHP exhibits?"
- I think it should have read, "165, 166, 167,
- 25 170," because 65, 66 and 70 aren't AHP exhibits. I

- 1 believe the transcript just dropped that number 1.
- JUDGE CHAPPELL: Okay, then at the next point
- 3 in time there, did I admit those exhibits or were we
- 4 just talking about them? That was the 22nd, that would
- 5 have been Monday -- what day -- what is today?
- 6 MS. BOKAT: That was Tuesday, Your Honor.
- JUDGE CHAPPELL: Tuesday, thank you.
- 8 MS. BOKAT: Then there's further discussion.
- 9 Mr. Meier reads those numbers again and reads them
- 10 correctly, and then Your Honor repeats those numbers
- 11 correctly and says, "Okay, CX 165, 166, 167, 170, 467
- and 744 are admitted, but subject to the Government
- proving up to my satisfaction that they come under the
- 14 co-conspirator exception." That's at page 280, and the
- portion I began reading started at line 14.
- 16 JUDGE CHAPPELL: Okay, when I admitted them,
- they were correctly named and numbered?
- MS. BOKAT: They were.
- 19 JUDGE CHAPPELL: And do you -- since they're
- your exhibits, do you think there's a problem if they
- 21 were misidentified earlier, a material issue there?
- 22 MS. BOKAT: I don't. I just was seeking some
- 23 quidance from Your Honor on how you thought we should
- 24 deal with this, because it hasn't come up yet, but --
- JUDGE CHAPPELL: You mean how to correct the

1	transcript?
2	MS. BOKAT: Yeah.
3	JUDGE CHAPPELL: Let's sleep on that. We'll
4	talk about that later. Thanks for bringing that up,
5	though.
6	Anything else?
7	MR. CURRAN: No, Your Honor.
8	JUDGE CHAPPELL: We are in recess until
9	tomorrow morning at 9:30. Thank you.
10	(Whereupon, at 5:05 p.m., the hearing was
11	adjourned.)
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1	CERTIFICATION OF REPORTER
2	DOCKET/FILE NUMBER: 9297
3	CASE TITLE: SCHERING-PLOUGH/UPSHER-SMITH
4	DATE: JANUARY 24, 2002
5	
6	I HEREBY CERTIFY that the transcript contained
7	herein is a full and accurate transcript of the notes
8	taken by me at the hearing on the above cause before
9	the FEDERAL TRADE COMMISSION to the best of my
10	knowledge and belief.
11	
12	DATED: 1/25/02
13	
14	
15	
16	SUSANNE BERGLING, RMR
17	
18	CERTIFICATION OF PROOFREADER
19	
20	I HEREBY CERTIFY that I proofread the
21	transcript for accuracy in spelling, hyphenation,
22	punctuation and format.
23	
24	
25	DIANE QUADE